## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549

## Form 8-K

CURRENT REPORT

## Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 1, 2019

# Rush Enterprises, Inc. <br> (Exact name of registrant as specified in its charter) 

| Texas <br> (State or other jurisdiction of incorporation) | $\begin{gathered} \mathbf{0 - 2 0 7 9 7} \\ \text { (Commission File Number) } \end{gathered}$ | $74-1733016$ <br> (IRS Employer Identification No.) |
| :---: | :---: | :---: |
| 555 IH-35 South, Suite 500 |  | 78130 |
| New Braunfels, Texas |  | (Zip Code) |
| (Address of principal executive offices) |  |  |
|  | Registrant's telephone number, including area code: (830) 302-5200 |  |
|  | Not Applicable |  |
|  | (Former name or former address, if changed since last report.) |  |

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| :--- | :---: | :---: |
| Class A Common Stock, \$0.01 par value | RUSHA | NASDAQ Global Select Market |
| Class B Common Stock, \$0.01 par value | RUSHB | NASDAQ Global Select Market |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 or Rule $12 b-2$ of the Securities Exchange Act of 1934.

Emerging growth company $\square$
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 7.01 Regulation FD Disclosure.

From time to time, senior management of Rush Enterprises, Inc. (the "Company") meets with current and potential investors and business analysts. The Company intends to use the presentation furnished as Exhibit 99.1 to this Current Report on Form 8-K, and incorporated into this Item 7.01 by reference (the "Investor Presentation"), at these meetings over the next couple of months. The Company intends to post the Investor Presentation in the "Investor Relations" section of its website at www.rushenterprises.com. The Company reserves the right to discontinue the availability of the Investor Presentation at any time.

The information furnished in this Item 7.01, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, unless the Company specifically states that the information is to be considered "filed" under the Exchange Act or incorporates it by reference into a filing under the Exchange Act or the Securities Act of 1933, as amended.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.
99.1 Rush Enterprises, Inc. Investor Presentation

104 Cover Page Interactive Data File (formatted in Inline XBRL)

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

RUSH ENTERPRISES, INC.
Dated: November 1, 2019
By: /s/ Steven L. Keller
Steven L. Keller
Chief Financial Officer and Treasurer
Exhibit No. Description

## №TN․NN

November 2019
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## DISCLOSURE/SAFE HARBOR

This presentation may contain forward-looking statements (as defined in the Private Securities Litigation Reform Act 1995). Any forward-looking statements are based on current expectations with respect to important risk factors. It is important to note that our actual results could materially differ from the results anticipated in any forward-looking statements that may be contained in this presentation. Important factors that could cause actual results to differ materially from those in the forwardlooking statements include, but are not limited to, future growth rates and margins for certain of our products and services, future supply and demand for our products and services, competitive factors, general economic conditions, cyclicality, market conditions in the new and used commercial vehicle markets, customer relations, relationships with vendors, the interest rate environment, governmental regulation and supervision, seasonality, distribution networks, product introductions and acceptance, technological change, changes in industry practices and one-time events. In addition, the declaration and payment of cash dividends and authorization of future share repurchase programs remains at the sole discretion of the Company's Board of Directors and the issuance of future dividends and authorization of future share repurchase programs will depend upon the Company's financial results, cash requirements, future prospects, applicable law and other factors that may be deemed relevant by the Company's Board of Directors. Please refer to the documents that we have filed with the U.S. Securities and Exchange Commission for a discussion of these factors. We do not undertake any obligation to update any forward-looking statements contained in or incorporated in this presentation to reflect actual results, changes in assumptions or in other factors which may affect any forward-looking statements.

## COMPANY OVERVIEW

- Full service solutions provider to commercial vehicle industry
- 7,356 dedicated employees
- $\$ 5.5$ B in revenue in 2018
- 37,797 trucks sold in 2018
- 5.7\% U.S. Class 8 market share in 2018
- 5.0\% U.S. Class 4-7 market share in 2018
- Aftermarket revenues account for $64 \%$ of company gross profit
- Dual class structure
- Initiated first quarterly cash dividend in Q3 2018; increased dividend 8.3\% Q3 2019
- Share repurchase authorization of $\$ 150 \mathrm{M}$


## COMPANY AT A GLANCE



Rush Truck Centers
Rush Refuse Systems
Rush Crane Systems
Rush Towing Systems
Rush Bus Centers

Rush Truck Leasing
Rush Truck Insurance
House of Trucks
Momentum Fuel Technologies

Custom Vehicle Solutions
Perfection Truck Parts \& Equipment
Chrome Country
World Wide Tires

## COMMERCIAL VEHICLE MARKET

- Healthy economy positively impacting truck sales and aftermarket services but growth slowing
- Aftermarket parts and service activity remains stable
- Market conditions and industry indicators expected to negatively impact Class 8 truck sales beginning Q4 2019
- Increased used truck supply resulting in faster-than-normal used truck depreciation
- Strong Class 4-7 market continues, expect slight decrease in 2020


## U.S. RETAIL TRUCK SALES



## STRATEGIC GROWTH INITIATIVES

- 2022 financial goals
- $\$ 7 B$ in annual revenue
- $5 \%$ pre-tax profit margin
- Growth goals and opportunities
- Grow parts revenue to \$2B
- Grow service and body shop revenue to $\$ 600 \mathrm{M}$
- Increase U.S. Class 8 market share to $7.5 \%$
- Increase U.S. Class 4-7 market share to 6.5\%
- Increase RTL pre-tax margin to 7.0\%
- Capital deployment
- Disciplined investment in strategic growth
- Consistent shareholder return program



## RUSH TRUCK CENTERS

- Largest commercial vehicle dealer group in North America
- 120 locations in 22 states
- $50 \%$ ownership of Rush Truck Centres of Canada, 14 International locations in Ontario
- Class 3-8 truck sales, full range of aftermarket solutions
- Broad market segment coverage
- Largest dealer group for Peterbilt, Navistar, Hino, Isuzu, growing with Ford
- Leasing and rental
- Financial insurance services
- Over 4.5 M square feet of premium facilities


## RUSH TRUCK CENTERS NETWORK



## SOLUTIONS NETWORK

- Capabilities for all makes and models
- Aftermarket parts
- More than \$274M parts inventory
- Genuine OEM and all-makes parts including proprietary Rig Tough and Premium Power powertrain parts
- Service and body shop
- 2,401 service bays, 2,603 technicians; 26 collision centers
- 509 mobile and embedded technicians
- CNG/LNG service capabilities


## TECHNOLOGY AND CUSTOMER SERVICE INNOVATION

- RushCare Parts Connect
- RushCare Service Connect
- RushCare Telematics Solutions
- Custom fault code monitoring system
- OEM/component supplier support
- RushCare Rapid Parts and Rapid Service call centers
- Nationwide call center and dedicated service concierge team
- Parts sales analytics to drive efficiencies and increase sales


## ABSORPTION PERFORMANCE

- Critical metric for dealership efficiency
- Measures less cyclical gross profit compared to controllable expenses
- Above $95 \%$ in recession due to efficient expense management
- Entered up cycle at $106 \%$

- $122 \%$ overall in 2018



## QUALITY OF EARNINGS



## RUSH ENTERPRISES ANNUAL TRUCK SALES



## VEHICLE FRANCHISES

- Peterbilt, Class 6-8-59 locations, 11 states

Peterbilt

- International, Class 5-8-43 locations, 9 states, $50 \%$ ownership of 14 locations in Canada
- Ford, Class 3-7-9 locations, 7 states
- Hino, Class 5-7-32 locations, 9 states
- Isuzu, Class 4-5-26 locations, 9 states
- Mitsubishi Fuso, Class 4-5-5 locations, 3 states
- Blue Bird - 24 locations, 1 state

BLUE BIRD.


- Collins - 30 locations, 1 state
- Elkhart - 17 locations, 1 state
- IC Bus - 32 locations, 7 states
- Jerr-Dan - 5 locations, 3 states
- PacLease -26 locations, 10 states

- Idealease -19 locations, 9 states


## CLASS 8 CUSTOMERS

- Rush Enterprises 2018 U.S. Class 8 market share - 5.7\%
- Strong vocational component
- Large fleets consolidating
- Private mid-size fleets remain viable
- Independent owner-operator now variable component of truckload carrier

more.


## CLASS 4-7 CUSTOMERS

- Rush Enterprises 2018 U.S. Class 4-7 market share - 5.0\%
- Vocational and specialty markets
- Ready-to-Rol|SM
- National fleet accounts
- Market tied closely to general economy


## RUSH TRUCK LEASING

- Full service leasing and rental
- Lease trucks captive source for parts and service revenue
- PacLease and Idealease franchises
- 45 locations including 4 captive shops
- 8,502 units in truck fleet, 1,117 units under contract fleet maintenance
- Growing need by customers for outsourced maintenance

IDEALEASE


## HISTORICAL RESULTS

| Sin Millions, except <br> per share amounts | 2015 | 2016 | 2017 | 2018 | Nine Months Ended <br> 9/30/2018 | Nine Months Ended <br> 9/30/2019 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | $\$ 4,979.7$ | $\$ 4,214.6$ | $\$ 4,713.9$ | $\$ 5,506.2$ | $\$ 3,965.7$ | $\$ 4,492.1$ |
| Gross profit | $\$ 784.9$ | $\$ 718.0$ | $\$ 829.9$ | $\$ 978.3$ | $\$ 719.4$ | $\$ 791.2$ |
| Gross profit margin | $15.8 \%$ | $17.0 \%$ | $17.6 \%$ | $17.8 \%$ | $18.1 \%$ | $17.6 \%$ |
| Adjusted EBIT (1)* | $\$ 108.8$ | $\$ 76.0$ | $\$ 138.7$ | $\$ 205.6$ | $\$ 143.2$ | $\$ 157.0$ |
| Adjusted EBIT margin |  |  |  |  |  |  |
| Net income | $22 \%$ | $1.8 \%$ | $2.9 \%$ | $3.7 \%$ | $3.6 \%$ | $3.5 \%$ |
| Adjusted net income $(1)^{*}$ | $\$ 66.1$ | $\$ 40.6$ | $\$ 172.1$ | $\$ 139.1$ | $\$ 92.1$ | $\$ 117.8$ |
| EPS | $\$ 66.1$ | $\$ 46.0$ | $\$ 89.3$ | $\$ 154.9$ | $\$ 107.8$ | $\$ 117.8$ |
| Adjusted EPS $(1)^{*}$ | $\$ 1.61$ | $\$ 1.00$ | $\$ 4.20$ | $\$ 3.45$ | $\$ 2.27$ | $\$ 3.13$ |

## ADJUSTED RETURN ON INVESTED CAPITAL

| \$ in Thousands | 2015 | 2016 | 2017 | 2018 | Nine Months Ended 9/30/2018 | $\begin{array}{\|l} \text { Nine Months Ended } \\ 9 / 30 / 2019 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total debt | \$1,586,278 | \$1,335,441 | \$1,473,230 | \$1,693,306 | \$1,661,650 | \$1,750,681 |
| Adjustments |  |  |  |  |  |  |
| Debt related to lease and rental fleet | $(\$ 603,894)$ | $(\$ 579,819)$ | (\$598,512) | $(\$ 589,933)$ | $(\$ 588,079)$ | $(\$ 639,138)$ |
| Floor plan notes payable | $(\$ 854,758)$ | $(\$ 646,945)$ | (\$778,561) | (\$1,023,019) | $(\$ 990,594)$ | (\$1,051,241) |
| Adjusted total debt | \$127,626 | \$108,677 | \$96,157 | \$80,354 | \$82,977 | \$60,302 |
| Cash and cash equivalents | (\$64,847) | (\$82,026) | (\$124,541) | (\$131,726) | $(\$ 205,569)$ | $(\$ 86,117)$ |
| Adjusted net (cash) debt* | \$62,779 | \$26,651 | (\$28,384) | (\$51,372) | (\$122,592) | (\$25,815) |
| Shareholders' equity | \$844,897 | \$862,825 | \$1,040,373 | \$1,066,928 | \$1,089,159 | \$1,137,253 |
| Adjusted invested capital* | \$907,676 | \$889,476 | \$1,011,989 | \$1,015,556 | \$966,567 | \$1,111,438 |
| Adjusted return on invested capital (1)* | 13.7\% | 8.5\% | 14.6\% | 20.3\% | 19.1\% | 21.1\% |

(1) Calculated by divising açused EBIT by adjusted averageitvessod captal. For inserim periods the calculation is made using the previous welve monts' resuts.
(1) Excludes a one-ame charge related to restructuring charges and real estate mparment in 2016; a one me beneft related vo tax reform legislation in 2017; and a one ane charge relased is
impaimert of the Companys ERP platorm in 2018.
more.
*Non-GAAP Inancial measure - see Appendix

## FREE CASH FLOW

| \$ in Thousands | 2015 | 2016 | 2017 | 2018 | Twelve Months Ended 9/30/2018 | Twelve Months Ended 9/30/2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net cash provided by (used in) operations | \$227,250 | \$521,170 | \$152,737 | \$215,364 | \$185,485 | 233,962 |
| Acquisition of property/equipment | $(\$ 367,790)$ | (\$196,965) | $(\$ 209,917)$ | $(\$ 238,260)$ | $(\$ 247,382)$ | $(\$ 292,634)$ |
| Free cashflow | $(\$ 140,540)$ | \$324,205 | $(\$ 57,180)$ | $(\$ 22,896)$ | (\$61,897) | (\$58,672) |
| Adjustments: |  |  |  |  |  |  |
| Draws (payments) on floor plan financing, net | \$31,568 | $(\$ 211,802)$ | \$112,261 | \$167,812 | \$203,135 | \$85,697 |
| Proceeds from lease/rental debt | \$162,497 | \$121,188 | \$152,562 | \$156,751 | \$170,460 | \$203,573 |
| Principal payments on lease/rental debt | $(\$ 138,813)$ | ( $\$ 168,644$ ) | (\$144,998) | $(\$ 163,734)$ | ( $\$ 160,420$ ) | $(\$ 169,339)$ |
| Debt proceeds related to acquistions | (\$5,645) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Non-maintenance capital expenditures | \$138,190 | \$45,003 | \$28,734 | \$39,268 | \$37,603 | \$55,696 |
| Adjusted free cashfow* | \$47,257 | \$109,950 | \$91,379 | \$177,201 | \$188,881 | \$116,955 |

November 2019
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## APPENDIX

This presentation contains certain Non-GAAP financial measures as defined under SEC rules, such as Adjusted EBITDA, Adjusted EBIT, Adjusted EBIT Margin, Adjusted Net Income, Adjusted EPS, Adjusted Total Debt, Adjusted Net Debt, Adjusted Invested Capital, Adjusted Return on Invested Capital, Free Cash Flow, and Adjusted Free Cash Flow. The Company presents Adjusted EBITDA, Adjusted EBIT,Adjusted Net Income, and Adjusted EPS as additional information about its operating results.

Management believes the presentation of these Non-GAAP financial measures provides useful information about the results of operations of the Company for the current and past periods. Management believes that investors should have the same information available to them that management uses to asses the Company's operating performance and capital structure. These Non-GAAP financial measures should not be considered in isolation or as a substitute for the most comparable GAAP financial measures. Investors are cautioned that Non-GAAP financial measures utilized by the Company may not be comparable to similarly titled Non-GAAP financial measures used by other companies.

## APPENDIX RECONCILIATION

| \$ in Millions, except per share amounts | 2015 | 2016 | 2017 | 2018 | $\begin{aligned} & \text { Nine Months Ended } \\ & 9 / 30 / 2018 \end{aligned}$ | $\begin{aligned} & \text { Nine Months Ended } \\ & 9 / 30 / 2019 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income | \$66,053 | \$40,582 | \$172,129 | \$139,062 | \$92,093 | \$117,829 |
| Adjustments |  |  |  |  |  |  |
| Restructuring charges, net of tax |  | \$5,425 |  |  |  |  |
| ERP platorm write-off, net of tax |  |  |  | \$15,886 | \$15,682 |  |
| Revaluation of deferred tax liabilites |  |  | $(\$ 82,862)$ |  |  |  |
| Adjusted Net Income* | \$66,053 | \$46,007 | \$89,267 | \$154,948 | \$107,775 | \$117,829 |
| Diluted shares outstanding EPS | 41,093 | 40,603 | 40,980 | 40,293 | 40,635 | 37,625 |
| EPS | \$1.61 | \$1.00 | \$4.20 | \$3.45 | \$2.27 | \$3.13 |
| Adjusted EPS* | \$1.61 | \$1.13 | \$2.18 | \$3.85 | \$2.65 | \$3.13 |

*Non-GAAP financial measure - see Appendix.
(1) Excludes a one-fime charge related to restructuring charges and real estate impairment in 2016; a one time benefii related to tax reform legislation in 2017 ;
and a one-fime charge related to impaiment of the Company's ERP platform.

## APPENDIX RECONCILIATION

## Adjusted EBITDA and EBIT

| \$ in Thousands | 2015 | 2016 | 2017 | 2018 | Nine Months Ended 9/30/2018 | Nine Months Ended 9/30/2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Income | \$66,053 | \$40,582 | \$172,129 | \$139,062 | \$92,093 | \$117,829 |
| Adjusted Net Income* | \$66,053 | \$46,007 | \$89,267 | \$154,948 | \$107,775 | \$117,829 |
| Provision for Income Taxes | \$41,750 | \$29,372 | \$47,132 | \$44,107 | \$29,103 | \$38,349 |
| Interest expense | \$13,473 | \$14,279 | \$12,310 | \$19,682 | \$13,268 | \$23,120 |
| Depreciation and amorization | \$43,859 | \$51,261 | \$50,069 | \$70,489 | \$57,395 | \$40,552 |
| Asset impairmentcharge, net of tax |  |  |  | $(\$ 15,886)$ | (\$15,682) | \$0 |
| (Gain) Loss on sales of assets | \$544 | (\$1,755) | \$105 | (\$297) | (\$159) | \$12 |
| EBITDA* | \$165,679 | \$139,164 | \$198,883 | \$273,043 | \$191,700 | \$219,862 |
| Adjustment |  |  |  |  |  |  |
| Interest expense associated with foor plan notes payable | $(\$ 13,054)$ | $(\$ 11,901)$ | $(\$ 10,121)$ | $(\$ 17,839)$ | (\$11,971) | (\$22,306) |
| Adjusted EBITDA* | \$152,625 | \$127,263 | \$188,762 | \$255,204 | \$179,729 | \$197,556 |
| Depreciation and amorization | $(\$ 43,859)$ | $(\$ 51,261)$ | $(\$ 50,069)$ | $(\$ 49,580)$ | $(\$ 36,486)$ | (\$40,552) |
| Adjusted EBIT* | \$108,776 | \$76,002 | \$138,693 | \$205,624 | \$143,243 | \$157,004 |

