# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## FORM 10-Q

## (Mark One) <br> 凹 QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2003
OR
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
For the transition period from
to
Commission file number 0-20797

## RUSH ENTERPRISES, INC.

(Exact name of registrant as specified in its charter)

| Texas | 74-1733016 |
| :---: | :---: |
| (State or other jurisdiction of | (I.R.S. Employer |
| incorporation or organization) | Identification No.) |

555 I.H. 35 South Suite 500
New Braunfels, Texas 78130
(Address of principal executive offices)
(Zip Code)
(830) 626-5200
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\boxtimes$ No o

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 or the Act). Yes o No $\boxtimes$

Indicated below is the number of shares outstanding of the registrant's only class of common stock, as of September 30, 2003.

| Title of Class | Number of <br> Shares |
| :--- | :---: | :---: | :---: |
| Outstanding |  |

## RUSH ENTERPRISES, INC. AND SUBSIDIARIES

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## SIGNATURES

## RUSH ENTERPRISES, INC., AND SUBSIDIARIES <br> CONSOLIDATED BALANCE SHEETS <br> SEPTEMBER 30, 2003 AND DECEMBER 31, 2002 <br> (In Thousands, Except Shares and Per Share Amounts)

|  | $\begin{gathered} \text { September 30, } \\ 2003 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2002 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (unaudited) |  |  |  |
| ASSETS |  |  |  |  |
| CURRENT ASSETS: |  |  |  |  |
| Cash and cash equivalents | \$ | 22,225 | \$ | 24,763 |
| Accounts receivable, net |  | 26,316 |  | 24,935 |
| Inventories |  | 134,938 |  | 115,333 |
| Assets held for sale |  | 9,346 |  | 16,962 |
| Prepaid expenses and other |  | 1,228 |  | 1,764 |
| Deferred income taxes |  | 2,969 |  | 4,375 |
|  |  |  |  |  |
| Total current assets |  | 197,022 |  | 188,132 |
|  |  |  |  |  |
| PROPERTY AND EQUIPMENT, net |  | 117,164 |  | 117,859 |
|  |  |  |  |  |
| OTHER ASSETS, net |  | 43,063 |  | 38,519 |
|  |  |  |  |  |
| Total assets | \$ | 357,249 | \$ | 344,510 |
|  |  |  |  |  |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |  |  |
|  |  |  |  |  |
| CURRENT LIABILITIES: |  |  |  |  |
| Floor plan notes payable | \$ | 107,904 | \$ | 89,288 |
| Current maturities of long-term debt |  | 22,738 |  | 24,958 |
| Advances outstanding under lines of credit |  | 17,413 |  | 22,395 |
| Trade accounts payable |  | 13,722 |  | 15,082 |
| Accrued expenses |  | 27,139 |  | 28,414 |
| Total current liabilities |  | 188,916 |  | 180,137 |
|  |  |  |  |  |
| LONG-TERM DEBT, net of current maturities |  | 67,147 |  | 69,958 |
|  |  |  |  |  |
| DEFERRED INCOME TAXES, net |  | 15,777 |  | 14,720 |
|  |  |  |  |  |
| COMMITMENTS AND CONTINGENCIES |  |  |  |  |
|  |  |  |  |  |
| SHAREHOLDERS' EQUITY: |  |  |  |  |
| Common stock, par value $\$ .01$ per share; $50,000,000$ shares authorized; $14,004,088$ shares outstanding in 2002 and $14,007,301$ shares outstanding in 2003 |  | 140 |  | 140 |
| Additional paid-in capital |  | 39,155 |  | 39,155 |
| Retained earnings |  | 46,114 |  | 40,400 |
|  |  |  |  |  |
| Total shareholders' equity |  | 85,409 |  | 79,695 |
|  |  |  |  |  |
| Total liabilities and shareholders' equity | \$ | 357,249 | \$ | 344,510 |

## RUSH ENTERPRISES, INC., AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (In Thousands, Except Per Share Amounts) (Unaudited)

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  | 2003 |  | $\underline{2002}$ |  |
| REVENUES: - - - - |  |  |  |  |  |  |  |  |
| New and used truck sales | \$ | 140,641 | \$ | 156,224 | \$ | 343,487 | \$ | 357,553 |
| Parts and service |  | 67,053 |  | 54,930 |  | 186,135 |  | 160,519 |
| Construction equipment sales |  | 6,102 |  | 5,080 |  | 20,278 |  | 17,521 |
| Lease and rental |  | 6,549 |  | 6,244 |  | 18,992 |  | 18,643 |
| Finance and insurance |  | 1,619 |  | 1,661 |  | 4,550 |  | 3,974 |
| Other |  | 831 |  | 714 |  | 2,228 |  | 1,637 |
|  |  |  |  |  |  |  |  |  |
| Total revenues |  | 222,795 |  | 224,853 |  | 575,670 |  | 559,847 |
|  |  |  |  |  |  |  |  |  |
| COST OF PRODUCTS SOLD |  | 181,373 |  | 185,795 |  | 461,655 |  | 453,640 |
|  |  |  |  |  |  |  |  |  |
| GROSS PROFIT |  | 41,422 |  | 39,058 |  | 114,015 |  | 106,207 |
|  |  |  |  |  |  |  |  |  |
| SELLING, GENERAL AND ADMINISTRATIVE |  | 32,306 |  | 29,804 |  | 92,249 |  | 83,955 |
|  |  |  |  |  |  |  |  |  |
| DEPRECIATION AND AMORTIZATION |  | 2,263 |  | 2,158 |  | 6,705 |  | 6,467 |
|  |  |  |  |  |  |  |  |  |
| OPERATING INCOME |  | 6,853 |  | 7,096 |  | 15,061 |  | 15,785 |
| INTEREST EXPENSE, NET |  | 1,580 |  | 1,650 |  | 4,741 |  | 4,877 |
|  |  |  |  |  |  |  |  |  |
| GAIN ON SALE OF ASSETS |  | 43 |  | 99 |  | 342 |  | 111 |
|  |  |  |  |  |  |  |  |  |
| INCOME FROM CONTINUING OPERATIONS BEFOREINCOME TAXES |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| PROVISION FOR INCOME TAXES |  | 2,126 |  | 2,218 |  | 4,265 |  | 4,408 |
|  |  |  |  |  |  |  |  |  |
| INCOME FROM CONTINUING OPERATIONS |  | 3,190 |  | 3,327 |  | 6,397 |  | 6,611 |
| (LOSS) FROM DISCONTINUED OPERATIONS, NET |  | (36) |  | (431) |  | (683) |  | $(1,292)$ |
|  |  |  |  |  |  |  |  |  |
| NET INCOME | \$ | 3,154 | \$ | 2,896 | \$ | 5,714 | \$ | 5,319 |

EARNINGS PER COMMON SHARE - BASIC
Income from continuing operations
Net income

| \$ | . 23 | \$ | . 24 | \$ | . 46 | \$ | . 47 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | . 23 | \$ | . 21 | \$ | . 41 | \$ | . 38 |
| \$ | . 21 | \$ | . 23 | \$ | . 43 | \$ | . 46 |
| \$ | . 21 | \$ | . 20 | \$ | . 39 | \$ | . 37 |

Weighted average shares outstanding:

| Basic | 14,007 | 14,004 | 14,007 | 14,004 |
| :---: | :---: | :---: | :---: | :---: |
| Diluted | 15,079 | 14,635 | 14,720 | 14,504 |

The accompanying notes are an integral part of these consolidated financial statements.


The accompanying notes are an integral part of these consolidated financial statements.

## RUSH ENTERPRISES, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

## 1 - Principles of Consolidation and Basis of Presentation

The interim consolidated financial statements included herein have been prepared by Rush Enterprises, Inc. and its subsidiaries (collectively referred to as the "Company"), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). All adjustments have been made to the accompanying interim consolidated financial statements, which, in the opinion of the Company's management, are necessary for a fair presentation of the Company's operating results. All adjustments are of a normal recurring nature. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. It is recommended that these interim consolidated financial statements be read in conjunction with the consolidated financial statements and the notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2002. Results of operations for interim periods are not necessarily indicative of results that may be expected for any other interim periods or the full fiscal year. Certain prior year balances have been reclassified for comparative purposes.

## 2 - Goodwill and Other Intangible Assets

Financial Accounting Standards Board ("FASB") Statement of Financial Accounting Standards No. 142 ("SFAS 142"), "Goodwill and Other Intangible Assets," addresses financial accounting and reporting for acquired goodwill and other intangible assets and supersedes the Auditing Practices Board ("APB") Opinion No. 17, "Intangible Assets." SFAS 142 addresses how intangible assets that are acquired individually or with a group of other assets (but not those acquired in a business combination) should be accounted for in financial statements upon their acquisition. This Statement also addresses how goodwill and other intangible assets should be accounted for after they have been initially recognized in the financial statements. The provisions of SFAS 142 became effective January 1, 2002. SFAS 142 requires, in lieu of amortization, an annual impairment review of goodwill. The Company performs its annual
review during the fourth quarter of each year and therefore did not record an impairment charge related to goodwill during the third quarter of 2003. However, the Company is exposed to the possibility that changes in market conditions could result in significant impairment charges in the future, thus resulting in a potential increase in earnings volatility.

## 3 - Discontinued Operations

On November 12, 2002, the Company announced that it would sell its Michigan John Deere construction equipment stores as a result of continuing deterioration in the Michigan construction equipment market, and its location in regards to the Company's other operations and plans for future expansion. The sale of the Michigan construction equipment stores was substantially complete at December 31, 2002. Prior to the sale, Michigan construction equipment stores were part of the Company's Construction Equipment segment. The Construction Equipment segment has been restated for all periods presented to exclude the Michigan stores.

On November 12, 2002 the Company decided to discontinue its Retail segment, which operated three farm and ranch retail stores in Seguin, Hockley and Denton, Texas. The Company decided that the Retail segment did not fit into its long-term plans of growing its core heavy-duty truck and construction equipment businesses. The Denton store was closed during December, the Hockley store began liquidating inventory during November and completed the liquidation on March 9, 2003 and the Company is attempting to sell the Seguin store by December 31, 2003. As a result of these actions, the Retail segment will no longer be reported as a separate business segment.

The Company adopted Statement of Financial Accounting Standards No. 144 ("SFAS 144") effective January 1, 2002. Accordingly, the results of these businesses are reported as discontinued operations in the Company's unaudited consolidated statements of operations for all periods presented, and excluded from business segment information. Similarly, certain assets of these businesses have been separately identified in the consolidated balance sheet as being held for sale. The Company is attempting to complete the sale of these assets by December 31, 2003. Depreciation and amortization expense are no longer being recorded with respect to the assets of these businesses in accordance with SFAS 144. These assets are recorded at estimated fair value less cost to sell at September 30, 2003. Changes in the estimated fair value will be recorded in future periods as determined.

Net sales and earnings (loss) before income taxes related to the discontinued businesses were as follows (in thousands):

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  | 2003 |  | 2002 |  |
| Michigan Construction Equipment Stores |  |  |  |  |  |  |  |  |
| Net Sales | \$ | - | \$ | 9,604 | \$ | 251 | \$ | 28,411 |
|  |  |  |  |  |  |  |  |  |
| (Loss) before income taxes |  | - |  | (151) |  | - |  | (910) |
| Income tax income benefit |  | - |  | 60 |  | - |  | 364 |
| Net (loss) from discontinued operations | \$ | - | \$ | (91) | \$ | - | \$ | (546) |
|  |  |  |  |  |  |  |  |  |
| Retail Segment Stores (D\&D) |  |  |  |  |  |  |  |  |
| Net Sales | \$ | 3,179 | \$ | 8,788 | \$ | 13,340 | \$ | 28,596 |
|  |  |  |  |  |  |  |  |  |
| (Loss) before income taxes |  | (60) |  | (567) |  | $(1,139)$ |  | $(1,243)$ |
| Income tax income benefit |  | 24 |  | 227 |  | 456 |  | 497 |
| Net (loss) from discontinued operations | \$ | (36) | \$ | (340) | \$ | (683) | \$ | (746) |

The major classes of assets of the discontinued operations classified as held for sale and included in the unaudited consolidated balance sheet were as follows (in thousands):

|  | $\begin{gathered} \text { September 30, } \\ 2003 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2002 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Inventories | \$ | 3,017 | \$ | 10,218 |
|  |  |  |  |  |
| Property and equipment, net |  | 6,329 |  | 6,744 |
|  |  |  |  |  |
| Assets held for sale | \$ | 9,346 | \$ | 16,962 |

## 4 - Commitments and Contingencies

The Company is contingently liable to certain finance companies for certain promissory notes and finance contracts, related to the sale of trucks and construction equipment, sold to such finance companies. The Company's recourse liability related to finance contracts sold is limited to $\$ 1.4$ million annually. The Company provides an allowance for repossession losses.

The Company is involved in various claims and legal actions arising in the ordinary course of business. The Company believes it is unlikely that the final outcome of any of the claims or proceedings to which the Company is a party would have a material adverse effect on the Company's financial position or results of operations; however, due to the inherent uncertainty of litigation, there can be no assurance that the resolution of any particular claim or proceeding would not have a material adverse effect on the Company's results of operations for the fiscal period in which such resolution occurred.

On March 6, 2003 the Company defaulted on a note payable in the amount of $\$ 1,750,000$. In July 2003, the Company paid $\$ 1,700,000$, plus $\$ 65,445$ in accrued interest, and was released from all future obligations related to this note payable.

## 5 - Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share:

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003 |  | 2002 |  | 2003 |  | 2002 |  |
| Numerator: |  |  |  |  |  |  |  |  |
| Net income- numerator for basic and diluted earnings per share | \$ | 3,154,000 | \$ | 2,896,000 | \$ | 5,714,000 | \$ | 5,319,000 |
|  |  |  |  |  |  |  |  |  |
| Denominator: |  |  |  |  |  |  |  |  |
| Denominator for basic earnings per share- weighted average shares |  | 14,007,301 |  | 14,004,088 |  | 14,007,301 |  | 14,004,088 |
| Effect of dilutive securities: |  |  |  |  |  |  |  |  |
| Employee and Director stock options |  | 1,071,199 |  | 531,470 |  | 712,560 |  | 500,760 |
| Denominator for diluted earnings per share-adjusted weighted average shares |  | 15,078,500 |  | 14,535,558 |  | 14,719,861 |  | 14,504,848 |
|  |  |  |  |  |  |  |  |  |
| Basic earnings per share | \$ | . 23 | \$ | . 21 | \$ | . 41 | \$ | . 38 |
|  |  |  |  |  |  |  |  |  |
| Diluted earnings per share | \$ | . 21 | \$ | . 20 | \$ | . 39 | \$ | . 37 |

## 6 - Stock Options

In October 1995, Statement of Financial Accounting Standards No. 123 ("SFAS 123"), "Accounting for Stock-Based Compensation," was issued. SFAS 123 defines a fair value based method of accounting for employee stock options or similar equity instruments and encourages all entities to adopt that method of accounting for all of their employee stock compensation plans. Under the fair value based method, compensation cost is measured at the grant date based on the value of the award and is recognized over the service period of the award, which is usually the vesting period. However, SFAS 123 also allows entities to continue to measure compensation costs for employee stock compensation plans using the intrinsic value method of accounting prescribed by APB Opinion No. 25 ("APB 25"), "Accounting for Stock Issued to Employees." Because the Company has elected to continue to follow APB 25, SFAS 123 requires disclosure of pro forma net income and earnings per share as if the new fair value accounting method was adopted.

If the Company had adopted the fair value accounting method under SFAS 123, the Company's net income and earnings per share would have been reduced to the pro forma amounts indicated below (in thousands, except per share amounts):


The fair value of these options was estimated using a Black-Scholes option pricing model.

## 7 - Segment Information

The FASB issued Statement of Financial Accounting Standards No. 131 ("SFAS 131"), "Disclosures about Segments of an Enterprise and Related Information." SFAS 131 requires that public business enterprises report certain information about operating segments in complete sets of financial statements of the enterprise and in condensed financial statements of interim periods issued to shareholders. SFAS 131 also requires that public business enterprises report certain information about their products and services, the geographic areas in which they operate, and their major customers.

The Company has two reportable segments: the Heavy-Duty Truck segment and the Construction Equipment segment. The Heavy-Duty Truck segment operates a regional network of truck centers that provide an integrated one-stop source for the trucking needs of its customers, including retail sales of new Peterbilt and used heavy-duty trucks, after-market parts, service and body shop facilities, and a wide array of financial services, including the financing of new and used truck purchases, insurance products and truck leasing and rentals. The Construction Equipment segment operates a full-service John Deere dealership that serves the Houston, Texas Metropolitan and surrounding areas. Dealership operations include the retail sale of new and used equipment, after-market parts and service facilities, equipment rentals, and the financing of new and used equipment.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies in the Company's Annual Report on Form 10-K for the year ended December 31, 2002. The Company evaluates performance based on income before income taxes not including extraordinary items.

The Company accounts for inter-segment sales and transfers at current market prices as if the sales or transfers were to third parties. There were no material inter-segment sales during the quarters ended September 30, 2003 and 2002.

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The Company's reportable segments are strategic business units that offer different products and services. They are managed separately because each business requires different technology and marketing strategies. Business units were maintained through expansion and acquisitions. The following table contains summarized information about reportable segment profit or loss and segment assets, for the periods ended September 30, 2003 and 2002 (in thousands):

|  | Heavy-Duty Truck Segment |  | Construction <br> Equipment Segment |  | All Other |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three months ended September 30, 2003 |  |  |  |  |  |  |  |  |
| Revenues from external customers | \$ | 211,244 | \$ | 9,533 | \$ | 2,018 | \$ | 222,795 |
| Segment income from continuing operations before taxes |  | 4,758 |  | 590 |  | (32) |  | 5,316 |
| Segment assets |  | 321,621 |  | 15,392 |  | 10,529 |  | 347,542 |
| Nine months ended September 30, 2003 |  |  |  |  |  |  |  |  |
| Revenues from external customers | \$ | 540,106 | \$ | 30,121 | \$ | 5,443 | \$ | 575,670 |
| Segment income from continuing operations before taxes |  | 9,277 |  | 1,264 |  | 121 |  | 10,662 |
| Segment assets |  | 321,621 |  | 15,392 |  | 10,529 |  | 347,542 |
| Three months ended September 30, 2002 |  |  |  |  |  |  |  |  |
| Revenues from external customers | \$ | 214,515 | \$ | 8,441 | \$ | 1,897 | \$ | 224,853 |
| Segment income from continuing operations before taxes |  | 4,993 |  | 427 |  | 125 |  | 5,545 |
| Segment assets |  | 290,456 |  | 18,529 |  | 9,505 |  | 318,490 |
| Nine months ended September 30, 2002 |  |  |  |  |  |  |  |  |
| Revenues from external customers | \$ | 527,139 | \$ | 27,022 | \$ | 5,686 | \$ | 559,847 |
| Segment income from continuing operations before taxes |  | 9,641 |  | 1,002 |  | 376 |  | 11,019 |
| Segment assets |  | 290,456 |  | 18,529 |  | 9,505 |  | 318,490 |

Revenues from segments below the reportable quantitative thresholds are attributable to three operating segments of the Company. Those segments include a tire company, an insurance company, and a hunting lease operation. None of these segments have ever met any of the quantitative thresholds for determining reportable segments.

## 8 - Other New Accounting Pronouncements

In June 2001, FASB issued Statement of Financial Accounting Standards No. 143 ("SFAS 143"), "Accounting for Asset Retirement Obligations," effective for fiscal years beginning after June 15, 2002. This standard addresses financial accounting and reporting obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. The standard requires us to record the fair value of a liability for an asset retirement obligation in the period in which it is incurred and to adjust its present value in each subsequent period. In addition, we must capitalize an amount equal to the adjustment by increasing the carrying amount of the related long-lived asset, which is depreciated over the remaining useful life of the related asset. We adopted SFAS 143 during the first quarter of 2003 and it did not have a significant effect on our financial position or results of operations.

In January 2003, FASB issued Interpretation No. 46 ("FIN 46"), "Consolidation of Variable Interest Entities," effective for fiscal years or interim periods beginning after June 15, 2003. FIN 46 addresses accounting for, and disclosure of, variable interest entities. FIN 46 requires the disclosure of the nature, purpose and exposure of any loss related to our involvement with variable interest entities. We do not expect the adoption of FIN 46 , to have a material effect on our financial condition or results of operations.

In April 2003, FASB issued Statement of Financial Accounting Standards No. 149 ("SFAS 149"), "Amendment of Statement 133 on Derivative Instruments and Hedging Activities." This statement amends SFAS 133 to provide clarification on the financial accounting and reporting of derivative instruments and hedging activities and requires contracts with similar characteristics to be accounted for on a comparable basis. We do not expect the
adoption of SFAS 149, which will be effective for contracts entered into or modified after June 30, 2003, to have a material effect on our financial condition or results of operations.

On May 15, 2003, FASB issued Statement of Financial Accounting Standards No. 150 ("SFAS 150"), "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity." The statement established standards for classifying and measuring as liabilities certain financial instruments that embody obligations of the issuer and have characteristics of both liabilities and equity. SFAS 150 must be applied immediately to instruments entered into or modified after May 31, 2003. We have adopted SFAS 150 and have determined it will not have a material impact on our financial position or results of operations.

In November 2002, FASB issued Interpretation No. 45 ("FIN 45"), "Guarantor’s Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others." FIN 45 elaborates on the existing disclosure requirements for most guarantees, including residual value guarantees issued in conjunction with operating lease agreements. It also clarifies that at the time a company issues a guarantee, we must recognize an initial liability for the fair value of the obligation it assumes under that guarantee and must disclose that information in its interim and annual financial statements. The initial recognition and measurement provisions apply on a prospective basis to guarantees issued or modified after December 31, 2002. The disclosure requirements are effective for financial statements of interim or annual periods ending after December 15, 2002. We have adopted FIN 45 and it did not have a material impact on our financial position or results of operations.

In December 2002, FASB issued Statement of Financial Accounting Standards No. 148 ("SFAS 148"), "Accounting for Stock-Based Compensation - Transition and Disclosure." SFAS 148 amends SFAS 123 to provide alternate methods of transition for an entity that changes to the fair-value method of accounting for stock-based employee compensation. In addition, SFAS 148 amends the disclosure provisions of SFAS 123 to require expanded and more prominent disclosure of the effects of an entity's accounting policy in the summary of significant accounting policies section with respect to stock-based employee compensation. The amendment of the annual disclosure requirements of SFAS 123 is effective for fiscal years ending after December 15, 2002. We have included the amended disclosure requirement of SFAS 148 in the Notes to Consolidated Financial Statements, Note 6, "Stock Options."

## 9 - Subsequent Events

Effective November 1, 2003, the Company sold certain assets of its wholly owned subsidiary, Rush Truck Centers of Louisiana, Inc. The transaction was valued at approximately $\$ 5.5$ million and paid in cash. The company will recognize a gain on sale of assets of approximately $\$ 1.7$ million in the fourth quarter of 2003.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Certain statements contained in this Form 10-Q are "forward-looking statements" within the meaning of the Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Exchange Act of 1934, as amended. Specifically, all statements other than statements of historical fact included in this Form 10-Q regarding the Company's financial position, business strategy and plans and objectives of management of the Company for future operations are forward-looking statements. These forward-looking statements are based on the beliefs of the Company's management as well as assumptions made by and information currently available to the Company's management. When used in this report, the words "anticipate," "believe," "estimate," "expect" and "intend" and words or phrases of similar import, as they relate to the Company or its subsidiaries or Company management, are intended to identify forwardlooking statements. Such statements reflect the current view of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions related to certain factors including, without limitation, competitive factors, general economic conditions, cyclicality, economic conditions in the new and used truck and equipment markets, customer relations, relationships with vendors, the interest rate environment, governmental regulation and supervision, seasonality, distribution networks, product introductions and acceptance, technological change, changes in industry practices, onetime events and other factors described herein and in the Company's Registration Statement on Form S-1 (File No. 333-03346) and in the Company's annual, quarterly and other reports filed with the Securities and Exchange Commission (collectively, "cautionary statements"). Although the Company believes that its expectations are reasonable, it can give no assurance that such expectations will prove to be correct. Based upon changing conditions, should any one or more of these risks or uncertainties materialize, or should any underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected or intended. All subsequent written and oral forward-looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by the applicable cautionary statements. The Company does not intend to update these forward-looking statements.

The following comments should be read in conjunction with the Company's consolidated financial statements and related notes included elsewhere in this Quarterly Report on Form 10-Q.

## General

Rush Enterprises, Inc. was incorporated in Texas in 1965 and currently consists of two reportable segments: the Heavy Duty Truck segment and the Construction Equipment segment.

The Heavy Duty Truck segment operates a regional network of 39 truck centers that provide an integrated one-stop source for the trucking needs of its customers, including: retail sales of new Peterbilt and used heavy-duty trucks; after-market parts, service and body shop facilities; and a wide array of financial services, including the financing of new and used truck purchases, insurance products and truck leasing and rentals. The Company's truck centers are strategically located in high truck traffic areas on or near major highways in Texas, California, Oklahoma, Colorado, Louisiana, Arizona, New Mexico, Florida and Alabama. The Company is the largest Peterbilt truck dealer in the United States, representing approximately 23.5\% of all new Class 8 Peterbilt truck sales in 2002, and is the sole authorized vendor for new Peterbilt trucks and replacement parts in its market areas. The Company was named Peterbilt Dealer of the Year for North America for the 1993-1994 and 2000-2001 years. The criteria used to determine the recipients of this award include, among others, image, customer satisfaction, sales activity and profitability.

Since commencing operations as a John Deere dealer in 1997, the Company had grown to operate six Rush Equipment Centers located in Texas and Michigan. However, the Company sold our five Michigan construction equipment stores during 2002. At our Rush Equipment Center in Houston, Texas, we will continue to provide a full line of construction equipment for light to medium sized applications, with the primary products including John Deere backhoe
loaders, hydraulic excavators, crawler dozers and four wheel drive loaders. Dealership operations include the retail sale of new and used construction equipment, after-market parts and service facilities, equipment rentals, and the financing of new and used construction equipment.

Since acquiring D \& D Farm and Ranch Supermarket, Inc. in 1998, the Company had grown to operate three Rush Retail Centers located in the greater San Antonio, Houston and Dallas/Fort Worth, Texas areas. D\&D, a one-stop shopping center for farm and ranch supplies, sells inventory which includes hardware, lawn and garden tools and machines, tack, veterinary supplies, fencing, livestock feed, guards, gates, chutes and trailers, saddles, boots, designer western wear, jewelry and many other farm and ranch supplies. D\&D is currently being operated as a discontinued operation pending disposal.

In February 2003, the Company acquired the common stock of Orange County Truck and Trailers, Inc. ("Orange County"), a Peterbilt dealer in central Florida. The acquisition provides Rush with the exclusive rights to sell Peterbilt trucks and parts from three new locations in central Florida, including Orlando, Haines City, and Tampa. The transaction was valued at approximately $\$ 5.4$ million, with the purchase price paid in cash.

In March 2003, the Company purchased substantially all of the assets of Peterbilt of Mobile, Inc., which consisted of a dealership location in Mobile, Alabama. Peterbilt of Mobile, Inc.'s primary line of business is the sale of new Peterbilt and used heavy-duty trucks, parts and service. The transaction was valued at approximately $\$ 1.4$ million, with the purchase price paid in cash.

## Critical Accounting Policies

The Company's discussion and analysis of its financial condition and results of operations are based on the Company's consolidated financial statements, which have been prepared in accordance with United States generally accepted accounting principles. The preparation of these consolidated financial statements requires the Company to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. There can be no assurance that actual results will not differ from those estimates. The Company believes the following accounting policies, which are described in Note 2 of Notes to Consolidated Financial Statements, affect its more significant judgments and estimates used in the preparation of its consolidated financial statements.

## Inventories

Inventories are stated at the lower of cost or market value. Cost is determined by specific identification for new and used truck and construction equipment inventory and by the first-in, first-out method for tires, parts and accessories. An allowance is provided when it is anticipated that cost will exceed net realizable value.

## Other Assets

Other assets consist primarily of goodwill related to acquisitions and other intangible assets. As stated in Note 2, SFAS 142, provides that goodwill and other intangible assets that have indefinite useful lives will not be amortized, but instead must be tested at least annually for impairment, and intangible assets that have finite useful lives should continue to be amortized over their useful lives. SFAS 142 also provides specific guidance for testing goodwill and other non-amortized intangible assets for impairment. The Statement requires management to make certain estimates and assumptions in order to allocate goodwill to reporting units and to determine the fair value of reporting unit net assets and liabilities, including, among other things, an assessment of market condition, projected cash flows, interest rates and growth rates, which could significantly impact the reported value of goodwill and other intangible assets. SFAS 142 requires, in lieu of amortization, an annual impairment review of goodwill. The Company performs its annual review during the fourth quarter of each year and therefore did not record an impairment charge related to goodwill during the third quarter of 2003. Furthermore, SFAS 142 exposes the Company to the possibility that changes in market conditions could result in significant impairment charges in the future, thus resulting in a potential increase in earnings volatility.

## Revenue Recognition Policies

Income on the sale of a vehicle or a piece of construction equipment (a "unit") is recognized when the seller and customer execute a purchase contract, delivery has occurred and there are no significant uncertainties related to financing or collectibility. Finance income related to the sale of a unit is recognized over the period of the respective finance contract, based on the effective interest rate method, if the finance contract is retained by the Company. During 2002 and 2003, no finance contracts were retained for any significant length of time by the Company but were generally sold, with limited recourse, to certain finance companies concurrent with the sale of the related unit. Gain or loss is recognized by the Company upon the sale of such finance contracts to the finance companies, net of a provision for estimated repossession losses. Lease and rental income is recognized over the period of the related lease or rental agreement. Parts and service revenue is earned at the time the Company sells the parts to its customers, or at the time the Company completes the service work order related to service provided to the customer's unit. Payments received on prepaid maintenance plans are deferred as a component of accrued expenses and recognized as income when the maintenance is performed.

## Results of Operations

The following discussion and analysis includes the Company's historical results of operations for the three and nine months ended September 30, 2003 and 2002.

The following table sets forth for the periods indicated certain financial data as a percentage of total revenues:

|  | Three months ended September 30, |  | Nine months ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2003 | 2002 | 2003 | 2002 |
| New and used truck sales | 63.1\% | 69.5\% | 59.7\% | 63.9\% |
| Parts and service | 30.1 | 24.4 | 32.3 | 28.7 |


| Construction equipment sales | 2.7 | 2.3 | 3.5 | 3.1 |
| :---: | :---: | :---: | :---: | :---: |
| Lease and rental | 3.0 | 2.8 | 3.3 | 3.3 |
| Finance and insurance | 0.7 | 0.7 | 0.8 | 0.7 |
| Other | 0.4 | 0.3 | 0.4 | 0.3 |
| Total revenues | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of products sold | 81.4 | 82.6 | 80.2 | 81.0 |
| Gross profit | 18.6 | 17.4 | 19.8 | 19.0 |
| Selling, general and administrative | 14.5 | 13.3 | 16.0 | 15.0 |
| Depreciation and amortization | 1.0 | 1.0 | 1.2 | 1.2 |
| Operating income | 3.1 | 3.1 | 2.6 | 2.8 |
| Interest expense, net | 0.7 | 0.7 | 0.8 | 0.9 |
| Gain on sale of assets | - | - | 0.1 | - |
| Income from continuing operations before income taxes | 2.4 | 2.4 | 1.9 | 1.9 |
| Provision for income taxes | 1.0 | 1.0 | 0.7 | 0.8 |
| Income from continuing operations | 1.4 | 1.4 | 1.2 | 1.1 |
| (Loss) from discontinued operations, net | - | (0.2) | (0.1) | (0.2) |
| Net Income | 1.4\% | 1.2\% | 1.1\% | 0.9\% |

## Three Months Ended September 30, 2003 Compared to Three Months Ended September 30, 2002

## Revenues

Revenues decreased $\$ 2.1$ million, or $0.9 \%$, from $\$ 224.9$ million in the third quarter of 2002 to $\$ 222.8$ million in the third quarter of 2003 . Sales of new and used trucks decreased $\$ 15.6$ million, or $10.0 \%$, from $\$ 156.2$ million in the third quarter of 2002 to $\$ 140.6$ million in the third quarter of 2003 . In the third quarter of 2003, unit sales of new trucks decreased by $17.6 \%$ from the third quarter of 2002 and the new truck average revenue per unit increased by $2.4 \%$ over the average revenue per unit for the third quarter of 2002. In the third quarter of 2003, unit sales of used trucks increased $27.4 \%$ over the third quarter of 2002, and used truck average revenue per unit increased $6.53 \%$ over the average revenue per unit in the third quarter of 2002. Approximately $\$ 18.1$ million of new and used truck sales in the third quarter of 2003 is attributable to the Orange County and Peterbilt of Mobile acquisitions with same store new and used truck sales decreasing $\$ 33.7$ million compared to the third quarter of 2002 . The same store decline in new truck sales is attributable to the pre-buy experienced during the last half of 2002 caused by emission law changes effective October 1, 2002.

Parts and service sales increased $\$ 12.2$ million, or $22.2 \%$, from $\$ 54.9$ million in the third quarter of 2002 to $\$ 67.1$ million in the third quarter of 2003. Approximately $\$ 5.5$ million of the increase is attributable to the Orange County and Peterbilt of Mobile acquisitions with the remainder related to same store growth.

Sales of new and used construction equipment increased $\$ 1.0$ million or $19.6 \%$, from $\$ 5.1$ million in the third quarter of 2002 to $\$ 6.1$ million in the third quarter of 2003. The increase is attributable to Company's concerted efforts to be more active in used equipment sales and increase its customer base in the Houston, Texas area.

Lease and rental revenues increased slightly, from $\$ 6.2$ million in the third quarter of 2002 to $\$ 6.5$ million in the third quarter of 2003.

Finance and insurance revenues decreased slightly from $\$ 1.7$ million in the third quarter of 2002 to $\$ 1.6$ million in the third quarter of 2003 . Finance and insurance revenues have limited direct costs and, therefore, contribute a disproportionate share of operating profits.

## Gross Profit

Gross profit increased $\$ 2.3$ million, or $5.9 \%$, from $\$ 39.1$ million in the third quarter of 2002 to $\$ 41.4$ million in the third quarter of 2003 . Gross profit as a percentage of sales increased from $17.4 \%$ in the third quarter of 2002 to $18.6 \%$ in the third quarter of 2003.

## Selling, General and Administrative Expenses

Selling, general and administrative expenses increased $\$ 2.5$ million, or $8.4 \%$, from $\$ 29.8$ million in the third quarter of 2002 to $\$ 32.3$ million in the third quarter of 2003. Approximately $\$ 2.0$ million of this increase is directly related to the acquisition of Orange County and Peterbilt of Mobile, with the remainder related to facility expansions and increased insurance costs. Selling, general and administrative expenses as a percentage of sales increased slightly from $13.3 \%$ in the third quarter of 2002 to $14.5 \%$ in the third quarter of 2003.

## Interest Expense

Interest expense decreased slightly from \$1.7 million in the third quarter of 2002 to \$1.6 million in the third quarter of 2003.

## Gain on Sale of Assets

The Company recorded a pretax gain of $\$ 43,000$, during the third quarter of 2003 . This gain is primarily related to the replacement of fixed assets used in the operation of the business.

Income from continuing operations before income taxes decreased $\$ 200,000$, or $3.6 \%$, from $\$ 5.5$ million in the third quarter of 2002 to $\$ 5.3$ million in the third quarter of 2003, as a result of the factors described above.

## Income Taxes

The Company has provided for taxes at a $40 \%$ effective rate.

## (Loss) from Discontinued Operations, net of Income Taxes

Loss from discontinued operations net of income taxes decreased from approximately $\$ 431,000$ in the third quarter of 2002 to approximately $\$ 36,000$ in the third quarter of 2003. The loss recorded during 2002 is equal to net losses incurred in operating the Michigan construction equipment stores and D\&D of approximately $\$ 91,000$ and $\$ 340,000$, respectively. The loss recorded during 2003 includes net operating results of $\mathrm{D} \& \mathrm{D}$ of approximately \$36,000.

Nine Months Ended September 30, 2003 Compared to Nine Months Ended September 30, 2002

## Revenues

Revenues increased $\$ 15.9$ million, or $2.8 \%$, from $\$ 559.8$ million in the first nine months of 2002 to $\$ 575.7$ million in the first nine months of 2003. Sales of new and used trucks decreased $\$ 14.1$ million, or $3.9 \%$, from $\$ 357.6$ million in the first nine months of 2002 to $\$ 343.5$ million in the first nine months of 2003. In the first nine months of 2003, unit sales of new trucks decreased by $12.5 \%$ and the new truck average revenue per unit increased by $5.3 \%$ compared to the first nine months of 2002. In the first nine months of 2003, unit sales of used trucks increased $15.3 \%$, and used truck average revenue per unit increased by $4.7 \%$ compared to the first nine months of 2002. Approximately $\$ 40.0$ million of new and used truck sales in the first nine months of 2003 is attributable to the Orange County and Peterbilt of Mobile acquisitions with same store new and used truck sales decreasing $\$ 54.0$ million compared to the first nine months of 2002. The same store decline in new truck sales is attributable to the pre-buy experienced during the last half of 2002 caused by emission law changes effective October 1, 2002.

Parts and service sales increased $\$ 25.6$ million, or $16.0 \%$, from $\$ 160.5$ million in the first nine months of 2002 to $\$ 186.1$ million in the first nine months of 2003. Approximately $\$ 13.1$ million of the increase is attributable to the Orange County and Peterbilt of Mobile acquisitions with the remainder related to same store growth.

Sales of new and used construction equipment increased $\$ 2.8$ million or $16.0 \%$, from $\$ 17.5$ million in the first nine months of 2002 to $\$ 20.3$ million in the first nine months of 2003. The increase in sales is attributable to the focus on used equipment sales and the ability to concentrate efforts at one location in Houston, Texas

Lease and rental revenues increased $\$ 400,000$ or $2.2 \%$, from $\$ 18.6$ million in the first nine months of 2002 to $\$ 19.0$ million in the first nine months of 2003.

Finance and insurance revenues increased $\$ 600,000$, or $15.0 \%$, from $\$ 4.0$ million in the first nine months of 2002 to $\$ 4.6$ million in the first nine months of 2003. Finance and insurance revenues have limited direct costs and, therefore, contribute a disproportionate share of operating profits.

## Gross Profit

Gross profit increased $\$ 7.8$ million, or $7.3 \%$, from $\$ 106.2$ million in the first nine months of 2002 to $\$ 114.0$ million in the first nine months of 2003. Gross profit as a percentage of sales increased from $19.0 \%$ in the first nine months of 2002 to $19.8 \%$ in the first nine months of 2003.

## Selling, General and Administrative Expenses

Selling, general and administrative expenses increased $\$ 8.2$ million, or $9.8 \%$, from $\$ 84.0$ million in the first nine months of 2002 to $\$ 92.2$ million in the first nine months of 2003. Approximately $\$ 5.4$ million of this increase is directly related to the acquisition of Orange County and Peterbilt of Mobile, with the remainder related to facility expansions and increased insurance costs. Selling, general and administrative expenses as a percentage of sales increased from $15.0 \%$ in the first nine months of 2002 to $16.0 \%$ in the first nine months of 2003.

## Interest Expense

Interest expense decreased from $\$ 4.9$ million in the first nine months of 2002 to $\$ 4.7$ million in the first nine months of 2003.

## Gain on Sale of Assets

The Company recorded a pretax gain of $\$ 342,000$, during the first nine months of 2003. This gain is primarily related to the replacement of fixed assets used in the operation of the business and the sale of real estate.

## Income from Continuing Operations Before Income Taxes

Income from continuing operations before income taxes decreased $\$ 300,000$, or $2.7 \%$, from $\$ 11.0$ million in the first nine months of 2002 to $\$ 10.7$ million in the first nine months of 2003, as a result of the factors described above.

## Income Taxes

The Company has provided for taxes at a $40 \%$ effective rate.

Loss from discontinued operations net of income taxes decreased from approximately $\$ 1,292,000$ in the first nine months of 2002 to approximately $\$ 683,000$ in the first nine months of 2003. The loss recorded during 2002 is equal to net losses incurred in operating the Michigan construction equipment stores and D\&D of approximately $\$ 546,000$ and $\$ 746,000$, respectively. The loss recorded during 2003 includes the net operating results of D\&D of approximately \$683,000.

## Liquidity and Capital Resources

The Company's short-term cash needs are primarily for working capital, including inventory requirements, expansion of existing facilities and the acquisition of new facilities. These short-term cash needs have historically been financed with retained earnings and borrowings under credit facilities available to the Company.

At September 30, 2003, the Company had working capital of approximately $\$ 8.1$ million, including $\$ 22.2$ million in cash and cash equivalents, $\$ 26.3$ million in accounts receivable, $\$ 134.9$ million in inventories, $\$ 9.3$ million in assets held for sale, $\$ 1.2$ million in prepaid expenses and $\$ 3.0$ million in deferred income taxes, less $\$ 40.9$ million of accounts payable and accrued expenses, $\$ 40.2$ million of current maturities on long-term debt and advances outstanding under lines of credit, and $\$ 107.9$ million outstanding under floor plan financing. The aggregate maximum borrowing limits under working capital lines of credit with its primary truck lender are approximately $\$ 13.5$ million. Advances outstanding under this line of credit at September 30, 2003 were $\$ 13.5$ million, leaving $\$ 0$ available for future borrowings. The Company has four separate secured lines-of-credit that provide for an aggregate maximum borrowing of $\$ 12.7$ million. Advances outstanding under these secured lines-of-credit in aggregate were $\$ 3.9$ million, leaving $\$ 8.8$ million available for future borrowings as of September 30, 2003.

During the first nine months of 2003, operating activities resulted in net cash provided by operations of approximately $\$ 4.3$ million. Cash provided by operations was primarily due to income from continuing operations of $\$ 6.4$ million, depreciation and amortization of $\$ 11.6$ million and the provision for deferred income tax expense of $\$ 2.5$ million, which was partially offset by increases in accounts receivable of $\$ 1.4$ million and inventory of $\$ 12.4$ million and decreases in trade accounts payable and accrued expenses totaling $\$ 2.6$ million.

During the first nine months of 2003, the Company used $\$ 15.4$ million in investing activities, including purchases of property and equipment of $\$ 13.8$ million and cash paid for business acquisitions of $\$ 5.5$ million offset by proceeds from the sale of property, and equipment of $\$ 3.9$ million.

Net cash used in financing activities in the first nine months of 2003 was $\$ 8.5$ million. Proceeds from additional notes payable of $\$ 10.7$ million and draws on floor plan financing of $\$ 18.6$ million were offset by payments on lines of credit of $\$ 5.0$ million and principal payments on notes payable of $\$ 15.7$ million.

Substantially all of the Company's truck purchases from PACCAR, the manufacturer of Peterbilt trucks, are made on terms requiring payment within 15 days or less from the date of shipment of the trucks from the factory. The Company finances all, or substantially all, of the purchase price of its new truck inventory, and $75 \%$ of the loan value of its used truck inventory, under a floor plan arrangement with GMAC under which GMAC pays PACCAR directly with respect to new trucks. The Company makes monthly interest payments on the amount financed but is not required to commence loan principal repayments prior to sale on new vehicles to GMAC for a period of 12 months and for used vehicles for a period of three months. At September 30, 2003, the Company had approximately $\$ 102.3$ million outstanding under its floor plan financing arrangement with GMAC.

Substantially all of the Company's new construction equipment purchases are financed by John Deere and Citicapital. The Company finances all, or substantially all, of the purchase price of its new equipment inventory, under its floor plan facilities. The agreement with John Deere provides interest free financing for four months after which time the amount financed is required to be paid in full, or an immediate $2.25 \%$ discount with payment due in 30 days. When the equipment is sold prior to the expiration of the four-month period, the Company is required to repay the principal within approximately 10 days of the sale. Should the equipment financed by John Deere not be sold within the four month period, it is transferred to the John Deere or the Citicapital floor plan arrangements. The Company makes principal payments to Citicapital for sold inventory on the $15^{\text {th }}$ day of each month. Used and rental equipment is financed, to a maximum of book value, under a floor plan arrangement with Citicapital. The Company makes monthly interest payments on the amount financed and is required to commence loan principal repayments on rental equipment as book value decreases. Principal payments for sold used equipment are made on the $15^{\text {th }}$ day of each month following the sale. The loans are collateralized by a lien on the equipment. The Company's floor plan agreements limit the aggregate amount of borrowings based on the book value of new and used equipment units. As of September 30, 2003, the Company's floor plan arrangement with Citicapital permits the financing of up to $\$ 17.5$ million in construction equipment. At September 30, 2003, the Company had $\$ 1.3$ million outstanding under its floor plan financing arrangement with John Deere and $\$ 4.3$ million outstanding under its floor plan financing arrangement with Citicapital.

## Backlogs

The Company's backlog as of September 30, 2002 was approximately $\$ 175$ million and the Company's backlog as of September 30, 2003 was approximately $\$ 140$ million. The Company enters firm orders into its backlog at the time the order is received. Currently, customer orders are being filled in approximately one month and customers have historically placed orders expecting delivery within three to six months. However, certain customers, including fleets and government entities, typically place orders up to one year in advance of their desired delivery date. In the past, the Company has typically allowed customers to cancel orders at any time prior to delivery, and the Company's level of cancellations is affected by general economic conditions, economic recessions and customer business cycles. The Company expects to fill approximately $90 \%$ of the backlogged orders by December 31, 2003.

## Seasonality

The Company's Heavy-Duty Truck segment is moderately seasonal. Seasonal effects on new truck sales related to the seasonal purchasing patterns of any single customer type are mitigated by the Company's diverse customer base, which includes small and large fleets, governments, corporations and owner operators. However, truck parts and service operations historically have experienced higher volumes of sales in the second and third quarters. The

Company has historically received benefits from volume purchases and meeting vendor sales targets in the form of cash rebates, which are typically recognized when received. Approximately $40 \%$ of such rebates are typically received in the fourth quarter, resulting in a seasonal increase in gross profit.

Seasonal effects in the Construction Equipment segment are primarily driven by the weather. Seasonal effects on construction equipment sales related to the seasonal purchasing patterns of any single customer type are mitigated by the Company's diverse customer base that includes contractors, for both residential and commercial construction, utility companies, federal, state and local government agencies, and various petrochemical, industrial and material supply type businesses that require construction equipment in their daily operations.

## Cyclicality

The Company's business, as well as the entire retail heavy-duty truck industry, is dependent on a number of factors relating to general economic conditions, including fuel prices, interest rate fluctuations, economic recessions and customer business cycles. In addition, unit sales of new trucks have historically been subject to substantial cyclical variation based on such general economic conditions. The industry forecasts United States new heavy-duty truck annual sales to steadily increase from approximately 148,000 units in 2003 to approximately 230,000 units in 2006. Although the Company believes that its geographic expansion and diversification into truck-related services, including financial services, leasing, rentals and service and parts, will reduce the overall impact to the Company resulting from general economic conditions affecting heavy-duty truck sales, the Company's operations will continue to be adversely affected by any continuation or renewal of general downward economic pressures or adverse cyclical trends.

## Environmental Standards and Other Governmental Regulations

Our operations are subject to numerous federal, state and local laws and regulations, including laws and regulations designed to protect the environment and to regulate the discharge of materials into the environment.

The Environmental Protection Agency (EPA), mandated that heavy-duty engine manufacturers meet new, stricter emissions guidelines, regarding nitrous oxides, for all engines built subsequent to October 1, 2002. These new guidelines increased the price of a new heavy-duty truck approximately $\$ 3,000$ to $\$ 8,000$ per unit and possibly reduced the operating efficiency and life of the truck. As a result, the Company experienced stronger than expected truck sales during the second half of 2002 as customers made purchases of trucks manufactured under the "old" emission laws. The Company experienced a decline in new truck sales during the first nine months of 2003 compared to the first nine months of 2002, which the Company believes to be a result of the pre-buy experienced during 2002.

## Termination of Dealership Agreements Upon a Change of Control

A substantial percentage of our revenues is derived from sales of Peterbilt trucks and John Deere products. Therefore, our business is highly dependant on the PACCAR and John Deere dealership agreements, which authorize us to sell Peterbilt and John Deere products in our market areas. Our dealership agreements with PACCAR are terminable by PACCAR in the event the aggregate voting power of Mr. W. Marvin Rush (Mr. Rush) and his family decreases below $30 \%$ with respect to the election of directors. The John Deere dealership agreements would similarly be terminable by John Deere if the aggregate voting power of Mr. Rush and his family were to decrease below $25 \%$. As of September 30, 2003, Mr. Rush and his family beneficially owned $2,867,860$ shares of Class A and $2,867,860$ shares of Class B Common Stock, or approximately $37 \%$ of the outstanding voting power. The Company has no control over the transfer or disposition of the shares of Common Stock by Mr. Rush or by Mr. Rush's estate. If Mr. Rush were to sell his Common Stock or bequest his Common Stock to non-family members or if Mr. Rush's estate were required to liquidate shares of Common Stock of the Company to pay estate taxes or otherwise, the change of control provisions of the dealership agreements described above would be triggered and could cause the Company to lose its critical right to sell Peterbilt and John Deere products. Any loss of rights under its dealership agreements would have a severely adverse effect on the Company's results of operations.

## Effects of Inflation

The Company believes that the relatively moderate inflation over the last few years has not had a significant impact on the Company's revenue or profitability. The Company does not expect inflation to have any near-term material effect on the sales of its products, although there can be no assurance that such an effect will not occur in the future.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk represents the risk of loss that may impact the financial position, results of operations, or cash flows of the Company due to adverse changes in financial market prices, including interest rate risk, and other relevant market rate or price risks.

The Company is exposed to some market risk through interest rates, related to its floor plan borrowing arrangements, variable rate debt and discount rates related to finance sales. Floor plan borrowings are based on the prime rate of interest and are used to meet working capital needs. As of September 30 , 2003, the Company had floor plan borrowings of approximately $\$ 107.9$ million. Assuming an increase in the prime rate of interest of 100 basis points, interest expense could increase by $\$ 1.1$ million. The interest rate variability on all other debt would not have a material adverse effect on the Company's financial statements. The Company provides all customer financing opportunities to various finance providers. The Company receives all finance charges, in excess of a negotiated discount rate, from the finance providers within 30 days. The negotiated discount rate is variable, thus subject to interest rate fluctuations. This interest rate risk is mitigated by the Company's ability to pass discount rate increases to customers through higher financing rates.

## ITEM 4. CONTROLS AND PROCEDURES

In accordance with Exchange Act Rules 13a-15 and 15d-15, we carried out an evaluation, under the supervision and with the participation of management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of September 30, 2003 to provide reasonable assurance that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.

There has been no change in our internal controls over financial reporting that occurred during the three months ended September 30, 2003 that has materially affected, or is reasonably likely to materially affect, our internal controls over financial reporting.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

On March 6, 2003, Georgette Hawkins filed a lawsuit in the District Court of Guadalupe County, Texas, No. 03-0383-CV. Georgette Hawkins alleged damages of $\$ 1.75$ million, plus accrued interest and attorneys fees, based on a promissory note issued by the Company in connection with an acquisition in 1998. In July 2003, the Company paid Georgette Hawkins $\$ 1,700,000$ plus $\$ 65,445$ in accrued interest and was released from all future obligations related to the promissory note.

From time to time, we are involved in certain litigation arising out of our operations in the ordinary course of business. We maintain liability insurance, including product liability coverage, in amounts deemed adequate by management. To date, aggregate costs to us for claims, including product liability actions, have not been material. However, an uninsured or partially insured claim, or claim for which indemnification is not available, could have a material adverse effect on our financial condition. We believe that there are no other claims or litigation pending the outcome of which could have a material adverse effect on our financial position or results of operations. However, due to the inherent uncertainty of litigation, there can be no assurance that the resolution of any particular claim or proceeding would not have a material adverse effect on our results of operations for the fiscal period in which such resolution occurred.

## ITEM 2. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The following matters were voted upon at the Annual Meeting of Stockholders held on July 2, 2003, and received the votes set forth below:

1. All of the following persons nominated were elected to serve as directors and received the number of votes set forth opposite their respective names:

| Name |  | Number of Votes |  |
| :--- | :--- | :--- | :--- |
|  |  |  | Number of Votes Withheld |
| W. Marvin Rush |  | $12,920,847$ | 108,700 |
| W.M. "Rusty" Rush | $12,920,947$ | 108,600 |  |
| Ronald J. Krause | $12,813,647$ | 215,900 |  |
| John D. Rock | $12,813,647$ | 215,900 |  |
| Harold D. Marshall | $12,813,647$ | 215,900 |  |

2. A proposal to ratify the appointment of Ernst \& Young LLP as Independent Public Accountants received 13,019,547 votes FOR and 6,600 votes AGAINST, with 3,400 abstentions.

## ITEM 3. EXHIBITS AND REPORTS ON FORM 8-K

a) Exhibits
3.1 Amended and Restated Articles of Incorporation of the Registrant (incorporated herein by reference to Exhibit 3.1 of the Company's Quarterly Report on Form 10-Q, for the quarter ended September 30, 2000).
3.2 Bylaws of the Registrant, as amended (incorporated herein by reference to Exhibit of the Company's Registration Statement No. 333-03346 on Form S-1 filed April 10, 1996).
*31.1 Certification of CEO pursuant to Rules 13a-14(a) and 15d-14(a) adopted pursuant to Section 302 of the SarbanesOxley Act of 2002.
*31.2 Certification of CFO pursuant to Rules 13a-14(a) and 15d-14(a) adopted pursuant to Section 302 of the SarbanesOxley Act of 2002.
*32.1 Certification of CEO pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
*32.2 Certification of CFO pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
*filed herewith
b) Reports on Form 8-K

The Company filed a report with the Securities and Exchange Commission on Form 8-K on October 21, 2003 reporting its results for the third quarter of 2003.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

RUSH ENTERPRISES, INC.

Date: November 14, 2003
By:
/S/ W. MARVIN RUSH
Name: W. Marvin Rush
Title: Chairman and Chief Executive Officer (Principal Executive Officer)

By: /S/ MARTIN A. NAEGELIN, JR.
Name: Martin A. Naegelin, Jr.
Title: Senior Vice President and Chief Financial Officer
(Principal Financial and Accounting Officer)

## CERTIFICATION

I, W. Marvin Rush, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Rush Enterprises, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that (the registrant's fourth fiscal quarter in the case of an annual report) has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By /S/ W. MARVIN RUSH
W. Marvin Rush

Chairman and Chief Executive Officer
(Principal Executive Officer)

## CERTIFICATION

I, Martin A. Naegelin, Jr., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Rush Enterprises, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that (the registrant's fourth fiscal quarter in the case of an annual report) has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 14, 2003

By /S/ MARTIN A. NAEGELIN, JR.
Martin A. Naegelin, Jr.
Senior Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350, <br> AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the this quarterly report of Rush Enterprises, Inc. (the "Company") on Form 10-Q for the period ended September 30, 2003, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, W. Marvin Rush, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By: /S/ W. MARVIN RUSH
Name: W. Marvin Rush
Title: Chief Executive Officer
Date: November 14, 2003

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350, <br> AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the this quarterly report of Rush Enterprises, Inc. (the "Company") on Form 10-Q for the period ended September 30, 2003, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Martin A. Naegelin, Jr., Senior Vice-President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. 

The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By: /S/ MARTIN A. NAEGELIN, JR
Name: Martin A. Naegelin, Jr.
Title: Chief Financial Officer
Date: November 14, 2003

