UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
(Mark One)
(X) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 1997
OR
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 0-20797

RUSH ENTERPRISES, INC.
(Exact name of registrant as specified in its charter)

## Texas

(State or other jurisdiction of incorporation or organization)

74-1733016
(I.R.S. Employer Identification No.)

8810 I.H. 10 East
San Antonio, Texas 78219
(Address of principal executive offices)
(Zip Code)
(210) 661-4511
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.


Indicated below is the number of shares outstanding of the registrant's only class of common stock, as of August 8, 1997.

Number of Shares
Outstanding
$6,643,730$
PART I. FINANCIAL INFORMATION ..... PAGE
Item 1. Financial Statements
Consolidated Balance Sheets - June 30, 1997 (unaudited) and December 31, 1996 (audited) ..... 3
Consolidated Statements of Income - For the Three and Six Months Ended June 30, 1997 and 1996 (unaudited) ..... 4
Consolidated Statements of Cash Flows - For the Six Months Ended June 30, 1997 and 1996 (unaudited) ..... 5
Notes to Consolidated Financial Statements ..... 6
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 8
PART II. OTHER INFORMATION ..... 14
SIGNATURES ..... 16

## RUSH ENTERPRISES, INC. AND SUBSIDIARIES <br> CONSOLIDATED BALANCE SHEETS <br> (IN THOUSANDS)

|  | JUNE 30, $1997$ | $\begin{gathered} \text { DECEMBER 31, } \\ 1996 \end{gathered}$ |
| :---: | :---: | :---: |
| ASSETS | (UNAUDITED) | (AUDITED) |

CURRENT ASSETS:

Cash and cash equivalents
Accounts receivable, net
Inventories
Prepaid expenses and other
Total current assets
PROPERTY AND EQUIPMENT, net
OTHER ASSETS, net
Total assets

## LIABILITIES AND SHAREHOLDERS' EQUITY

CURRENT LIABILITIES:
Floorplan notes payable
Current maturities of long-term debt
Advances outstanding under lines of credit
Trade accounts payable
Accrued expenses
Total current liabilities
DEFERRED INCOME TAX LIABILITY, net
LONG-TERM DEBT, net of current maturities

| \$ 15, 142 | \$ 21,507 |
| :---: | :---: |
| 18,169 | 23, 064 |
| 34,551 | 36,688 |
| 579 | 1,503 |
| 68,441 | 82,762 |
| 25,219 | 23,222 |
| 8,934 | 3,233 |
| \$102, 594 | \$109, 217 |
| \$ 32,809 | \$ 42, 228 |
| 7,471 | 2,115 |
| 20 | 20 |
| 6,053 | 5,157 |
| 4,658 | 8,566 |
| 51, 011 | 58,086 |
| 1,122 | 1,027 |
| 11,987 | 13,412 |

SHAREHOLDERS' EQUITY
Rush Enterprises, Inc., common stock, par value $\$ .01$ per share;
25,000,000 shares authorized; 6,643,730 outstanding at June 30, 1997 and December 31, 1996
Additional paid-in-capital
Retained earnings
Total shareholders' equity
Total liabilities and shareholders' equity

The accompanying notes are an integral part of these consolidated financial statements.

## RUSH ENTERPRISES, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF INCOME
(IN THOUSANDS, EXCEPT EARNINGS PER SHARE - UNAUDITED)

|  | THREE MONTHS ENDED JUNE 30, |  | SIX MONTHS ENDED JUNE 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1997 | 1996 | 1997 | 1996 |
| REVENUES: |  |  |  |  |
| New and used truck sales | \$71, 831 | \$ 63,190 | \$133, 636 | \$121, 323 |
| Parts and service | 19,051 | 16,174 | 35,346 | 31,951 |
| Lease and rental | 3,448 | 3,468 | 6,656 | 6,636 |
| Finance and insurance | 1,056 | 1,389 | 2,081 | 2,875 |
| Other | 965 | 386 | 388 | 698 |
| Total revenues | 95,772 | 84,609 | 178,684 | 163,483 |
| COST OF PRODUCTS SOLD | 81,301 | 71,061 | 151, 044 | 135, 061 |
| GROSS PROFIT | 14,471 | 13,548 | 27,640 | 28,422 |
| SELLING, GENERAL AND ADMINISTRATIVE | 11,716 | 9,882 | 22,500 | 21,784 |
| DEPRECIATION AND AMORTIZATION | 715 | 588 | 1,343 | 1,134 |
| OPERATING INCOME | 2,040 | 3, 078 | 3,797 | 5,504 |
| INTEREST EXPENSE | 433 | 1, 072 | 923 | 2,046 |
| INCOME BEFORE INCOME TAXES | 1,607 | 2,006 | 2,874 | 3,458 |
| PROVISION FOR INCOME TAXES | 610 | 400 | 1,092 | 400 |
| NET INCOME | \$ 997 | \$ 1,606 | \$ 1,782 | \$ 3, 058 |
| EARNINGS PER SHARE |  |  |  |  |
| Primary | \$ 0.15 |  | \$ 0.27 |  |
| Fully Diluted | \$ 0.15 |  | \$ 0.27 |  |
| WEIGHTED AVERAGE SHARES OUTSTANDING |  |  |  |  |
| Primary | 6,644 |  | 6,644 |  |
| Fully Diluted | 6,644 |  | 6,644 |  |
| UNAUDITED PRO FORMA DATA: |  |  |  |  |
| Income before income taxes |  |  |  |  |
|  |  | \$ 2,006 |  | \$ 3,458 |
| Pro forma adjustments to reflect federal and state income taxes <br> 762 <br> 1,314 |  |  |  |  |
| Pro forma income after provision for income taxes |  |  |  |  |
| Pro forma income per share |  | \$ 0.26 |  | \$ 0.47 |
| Weighted average shares outstandin the pro forma net income per share | ed in culation | 4,758 |  | 4,528 |

CASH FLOWS FROM OPERATING ACTIVITIES:
Net income
Adjustments to reconcile net income to cash provided by (used in) continuing operations Depreciation and amortization Gain on sale of property and equipment Provision for deferred income tax expense Change in accounts receivable Change in inventories Change in prepaid expenses and other current assets Change in accounts payable Change in accrued expenses

Net cash provided by operating activities
CASH FLOWS FROM INVESTING ACTIVITIES:
Acquisition of property and equipment
Proceeds from the sale of property and equipment
Acquisitions of dealerships and leasing operations
Changes in other assets
Net cash used in investing activities
CASH FLOWS FROM FINANCING ACTIVITIES:
Proceeds from the sale of common stock
Proceeds from notes payable
Principal payments on notes payable
Draws (payments) on floor plan financing, net
Draws on line of credit, net
Dividends paid
Net cash (used in) provided by financing activities NET (DECREASE) INCREASE IN CASH

AND CASH EQUIVALENTS
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR
CASH AND CASH EQUIVALENTS - END OF PERIOD
\$ 1,782
\$ 3, 058

| 1,343 | 1,134 |
| :---: | :---: |
| (84) | - - |
| 95 | 325 |
| 4,895 | 1,847 |
| 4,277 | $(2,744)$ |
| 924 | (55) |
| 896 | (572) |
| $(3,987)$ | $(1,701)$ |
| 10,141 | 1,292 |
| $(4,292)$ | $(4,601)$ |
| 1,297 | 554 |
| $(7,915)$ | -- |
| (108) | (258) |
| $(11,018)$ | $(4,305)$ |
| -- | 31,303 |
| 5,998 | 2,643 |
| $(2,067)$ | $(2,278)$ |
| $(9,419)$ | 308 |
| -- | (10) |
| -- | $(9,555)$ |
| $(5,488)$ | 22,411 |
| $(6,365)$ | 19,398 |
| 21,507 | 2,149 |
| \$ 15,142 | \$ 21,547 |

SUPPLEMENTAL DISCLOSURES OF CASH FLOW
INFORMATION:
Cash paid during year for interest
Cash paid during year for taxes

| $\$$ | 945 | \$ 2,034 |
| :--- | :--- | :--- |
| ======= | ======= |  |
| $\$$ | 650 | \$ |
| ======== | ======= |  |

The accompanying notes are an integral part of these consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED)

## 1 - PRINCIPLES OF CONSOLIDATION AND BASIS OF PRESENTATION

The interim consolidated financial statements included herein have been prepared by Rush Enterprises, Inc. and subsidiaries (collectively referred to as the "Company"), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). All adjustments have been made to the accompanying interim consolidated financial statements which are, in the opinion of the Company's management, necessary for a fair presentation of the Company's operating results. All adjustments are of a normal recurring nature. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. It is recommended that these interim consolidated financial statements be read in conjunction with the consolidated financial statements and the notes thereto included in the Company's form 10-K. Certain prior period amounts have been reclassified for comparative purposes.

## 2 - CORPORATE REORGANIZATION AND COMMON STOCK OFFERING

The Company successfully completed an initial public offering (the Offering) of $2,875,000$ common shares on June 12, 1996. As part of this transaction, the Company terminated its $S$ corporation federal tax election and was subject to federal and certain state income taxes from that date forward. On June 12, 1996 the Company paid the S Corporation shareholder approximately $\$ 6,000,000$ million representing the undistributed accumulated earnings of the $S$ Corporation prior to June 12, 1996.

Following the Offering there were $6,625,000$ common shares outstanding, including $3,750,000$ owned by the shareholder of the predecessor $S$ Corporation.

As part of the reorganization, the Company acquired a managing general agent (the "MGA"), as a wholly-owned subsidiary, to manage all of the operations of Associated Acceptance, Inc. ("AA"). The MGA is responsible for funding the operations of $A A$, directing the use of AA's assets, and incurring liabilities on AA's behalf in exchange for the MGA receiving any and all net income of AA. W. Marvin Rush, the sole shareholder of AA, is prohibited from the sale or transfer of the capital stock of AA under the MGA agreement, except as designated by the Company. Therefore, the financial position and operations of AA have been included as part of the Company's consolidated financial position and results of operations.

## 3 - PRO FORMA INFORMATION (UNAUDITED)

Pro forma income from continuing operations and pro forma income per share for the three and six month periods ended June 30, 1996, have been determined assuming that the Company had been taxed as a corporation for federal and certain state income tax purposes for such periods.

Pro forma income per share had been computed using the weighted average number of common shares outstanding of Rush Enterprises, Inc. Weighted average common shares for all periods presented prior to the Offering have been increased by 547,400 shares to reflect the number of shares that would have to have been sold at the offering price per share to repay an approximate $\$ 6,000,000$ distribution of undistributed $S$ corporation earnings.

## 4 - COMMITMENTS AND CONTINGENCIES

The Company is contingently liable to finance contracts for the notes sold to such finance companies related to the sale of trucks. The Company's recourse liability related to sold finance contracts is limited to 15 to 25 percent of the outstanding amount of each note sold to the finance company with the aggregate recourse liability for 1997 being limited to $\$ 600,000$. The Company provides an allowance for repossession losses and early repayment penalties.

The Company is involved in various claims and legal actions arising in the ordinary course of business. The Company believes it is unlikely that the final outcome of any of the claims or proceedings to which the Company is a party would have a material adverse effect on the Company's financial position or results of operations, however, due to the inherent uncertainty of litigation, there can be no assurance that the resolution of any particular claim or proceeding would not have a material adverse effect on the Company's results of operations for the fiscal period in which such resolution occurred.

The Company has consulting agreements with individuals for an aggregate monthly payment of $\$ 15,725$. The agreements expire in 1999 through 2001.

## 5 - SUBSEQUENT EVENTS

In July of 1997, the Company announced the formation of a new construction equipment division, Rush Equipment Centers, Inc. Concurrently, the company entered into a letter of intent with C. Jim Stewart \& Stevenson, Inc. to purchase the assets of its John Deere dealership in the Texas gulf coast territory. The acquisition, subject to regulatory approval, the approval of John Deere Construction Equipment Company and the signing of a definitive purchase agreement, is expected to close on or about September 30, 1997.

## 6 - NEW ACCOUNTING PRONOUNCEMENTS

In June 1997, the FASB issued SFAS No. 130, "Reporting Comprehensive Income," which requires that certain items currently reported in stockholders' equity, such as foreign currency translation adjustments and gains and losses on certain securities, be shown in a financial statement, displayed as prominently as other financial statements. SFAS No. 130 is effective for fiscal years beginning after December 15, 1997 and requires reclassification of earlier financial statements for comparative purposes. Management of the Company does not anticipate the adoption of SFAS No. 130 will have a material impact on the Company's financial position or results of operations.

In June 1997, The FASB issued SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information," which requires the disclosure of segment data based on how management makes decisions about allocating resources to segments and measuring their performance. It also requires entity-wide disclosures about the products and services an entity provides, the material countries in which it holds assets and reports revenues and about its major customers. SFAS No. 131 supersedes SFAS No. 14, "Financial Reporting for Segments of a Business Enterprise," and is effective for fiscal years beginning after December 15, 1997. Management of the Company does not anticipate the adoption of SFAS No. 131 will have a material impact on the Company's financial position or results of operations.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Certain statements contained in this quarterly report on Form 10-Q, including statements regarding the anticipated development and expansion of the Company's business, expenditures, the intent, belief or current expectations of the Company, its directors or its officers, primarily with respect to the future operating performance of the Company and other statements contained herein regarding matters that are not historical facts, are "forward-looking" statements (as such term is defined in the Private Securities Litigation Reform Act of 1995). Because such statements include risks and uncertainties, actual results may differ materially from those expressed or implied by such forward-looking statements. Factors that could cause actual results to differ materially from those expressed or implied by such forward-looking statements include, but are not limited to, those discussed in other filings made by the Company with the Securities and Exchange Commission, including the factors set forth in the Company's registration statement on Form S-1 (registration statement \#333-03346).

The following comments should be read in conjunction with the Company's consolidated financial statements and related notes included elsewhere in this quarterly report on Form 10-Q.

GENERAL
Rush Enterprises operates a regional network of truck centers that provide an integrated one-stop source for the trucking needs of its customers, including retail sales of new Peterbilt and used heavy-duty trucks; parts, service and body shop facilities; and a wide array of financial services, including the financing of new and used truck purchases, insurance products and truck leasing and rentals.

In February 1994, the Company purchased the assets of Engs Motor Truck Company ("Engs"), which consisted of three full-service Peterbilt dealerships located in Pico Rivera, Fontana and Ventura, California, and a parts store located in Sun Valley, California. As part of the Company's acquisition strategy, the Company closed the Ventura facility in August 1994, consolidating its operations into the remaining facilities.

In December 1995, the Company acquired the assets of Kerr Consolidated, Inc., which consisted of a full-service Peterbilt dealership and stand-alone leasing facility in Oklahoma City, Oklahoma, and a full-service Peterbilt dealership in Tulsa, Oklahoma.

In March 1997, the Company acquired the assets of Denver Peterbilt, Inc., which consisted of full service Peterbilt dealerships in Denver and Greeley, Colorado.

RESULTS OF OPERATIONS
The following discussion and analysis includes the Company's historical results of operations for the three months and six months ended June 30, 1997 and 1996.

The following table sets forth for the periods indicated certain financial data as a percentage of total revenues:

|  | THREE MONTHS ENDED JUNE 30, |  | SIX MONTHS ENDED JUNE 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1997 | 1996 | 1997 | 1996 |
| New and used truck sales | 75.0\% | 74.7\% | 74.5\% | 74.2\% |
| Parts and service | 19.9 | 19.1 | 19.7 | 19.5 |
| Lease and rental | 3.6 | 4.1 | 3.7 | 4.1 |
| Finance and insurance | 1.1 | 1.6 | 1.2 | 1.8 |
| Other | 0.4 | 0.5 | 0.9 | 0.4 |
| Total revenues | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of products sold | 84.9 | 84.0 | 84.5 | 82.6 |
| Gross profit | 15.1 | 16.0 | 15.5 | 17.4 |
| Selling, general and administrative expenses | 12.2 | 11.7 | 12.5 | 13.3 |
| Depreciation and amortization | 0.7 | 0.7 | 0.7 | 0.7 |
| Operating income | 2.2 | 3.6 | 2.3 | 3.4 |
| Interest expense | 0.5 | 1.3 | 0.5 | 1.3 |
| Income before income taxes | 1.7 | 2.3 | 1.8 | 2.1 |
| Provision for income taxes (1) | 0.6 | 0.9 | 0.6 | 0.8 |
| Net income (1) | 1.1\% | 1.4\% | 1.2\% | 1.3\% |

(1) Pro forma income assuming the Company had been taxed as a C corporation during 1996.

THREE MONTHS ENDED JUNE 30, 1997 COMPARED TO THREE MONTHS ENDED JUNE 30, 1996
Revenues
Revenues increased by approximately $\$ 11.1$ million, or $13.1 \%$ from $\$ 84.6$ million to $\$ 95.7$ million from the second quarter of 1996 to the second quarter of 1997. Sales of new and used trucks increased by approximately \$8.6 million, or $13.6 \%$, from $\$ 63.2$ million to $\$ 71.8$ million from the second quarter of 1996 to the second quarter of 1997. Unit sales of new and used trucks increased by $8.7 \%$ and $37.7 \%$, respectively, from the second quarter of 1996 to the second quarter of 1997, while new truck average revenue per unit decreased by 0 . $6 \%$ and used truck average revenue per unit decreased by 6.5\%. Average used truck prices decreased due to a change in product mix.

Parts and service sales increased by approximately $\$ 2.9$ million, or $17.9 \%$ from $\$ 16.2$ million to $\$ 19.1$ million. The increase was due to the acquisition of the Colorado parts and service operations in March of 1997, and internal growth rates in existing locations of $11.1 \%$.

Lease and rental revenues decreased by approximately \$20,000, or . $6 \%$ from $\$ 3.47$ million to $\$ 3.45$ million. The decrease was due to growth of $8.9 \%$ at the Company's California operations, offset by a decreases of $1.6 \%$ and $7.9 \%$ at the Texas and Oklahoma locations, respectively.

Finance and insurance revenues decreased by approximately $\$ 333,000$, or $24.0 \%$, from $\$ 1.4$ million to $\$ 1.1$ million from the second quarter of 1996 to the second quarter of 1997. The majority of the decrease resulted from increased competition coupled with higher borrowing costs. Finance and insurance revenues have limited direct costs and, therefore, contribute a disproportionate share of operating profits.

Gross profit increased by approximately $\$ 923,000$, or $6.8 \%$ from $\$ 13.6$ million to $\$ 14.5$ million from the second quarter of 1996 to the second quarter of 1997. Gross profit as a percentage of sales decreased from $16.0 \%$ to $15.1 \%$ from the second quarter of 1996 to the second quarter of 1997. The net decrease in gross profit as a percentage of sales resulted from the decrease in finance revenues, coupled with slight decreases in parts and service margins in the California operations. The net decrease in gross profit was offset by improved margins on new and used truck sales of $.72 \%$ and $.48 \%$, respectively.

## Selling, General and Administrative Expenses

Selling, general and administrative expenses increased by approximately $\$ 1.8$ million, from $\$ 9.9$ million to $\$ 11.7$ million, or $18.2 \%$ from the second quarter of 1996 to the second quarter of 1997 . The majority of the increase, or $\$ 987,000$, was attributable to the inclusion of the Colorado locations. The remaining increase resulted from an increase in truck sales commissions and increases in executive salaries pursuant to the initial public offering. Selling, general and administrative expenses as a percent of revenue were $11.7 \%$ for the second quarter of 1996 and $12.2 \%$ for the same quarter of 1997.

## Interest Expense

Interest expense decreased by approximately \$639,000 from \$1,072,000 to $\$ 433,000$, or $59.6 \%$, from the second quarter of 1996 to the second quarter of 1997, primarily as the result of decreased levels of indebtedness due to the Company's initial public offering on June 7, 1996.

Income before Income Taxes
Income before income taxes decreased by $\$ 399,000$, or $19.9 \%$ from $\$ 2.0$ million to $\$ 1.6$ million from the second quarter of 1996 to the second quarter of 1997, as a result of the factors described above.

## Income Taxes

As a result of the Company's initial public offering and termination of its subchapter $S$ tax status, the Company incurred $\$ 610,000$ of income taxes during the second quarter of 1997. The Company has provided for taxes at a $38 \%$ effective rate.

SIX MONTHS ENDED JUNE 30, 1997 COMPARED TO SIX MONTHS ENDED JUNE 30, 1996

## Revenues

Revenues increased by approximately $\$ 15.2$ million, or $9.3 \%$, from $\$ 163.5$ million to $\$ 178.7$ million from the first six months of 1996 to the first six months of 1997. Sales of new and used trucks increased by approximately $\$ 12.3$ million, or $10.2 \%$, from $\$ 121.3 \mathrm{million}$ to $\$ 133.6$ million from the first six months of 1996 to the first six months of 1997. Unit sales of new and used trucks increased by $7.7 \%$ and $32.6 \%$, respectively, from the first six months of 1996 to the first six months of 1997, while new and used truck average revenue per unit decreased by $2.8 \%$ and $2.5 \%$. respectively. Average new truck prices and used truck prices decreased due to a change in product mix..

Parts and service sales increased by approximately $\$ 3.4$, or $12.5 \%$, from $\$ 32.0$ million to $\$ 35.4$ million. The increase was due to the acquisition of the Colorado parts and service operations in March of 1997, and internal growth rates in existing locations of $7.3 \%$.

Lease and rental revenues increased by approximately \$20,000, or . 3\% from $\$ 6.64$ million to $\$ 6.66$ million. The increase was due to growth of $13.3 \%$ at the Company's California operations, offset by a decreases of $6.7 \%$ and $6.1 \%$ at the Texas locations and the Oklahoma locations, respectively.

Finance and insurance revenues decreased by approximately $\$ 794,000$, or $27.6 \%$, from $\$ 2.9$ million to $\$ 2.1$ million from the first six months of 1996 to the first six months of 1997. The majority of the decrease resulted from increased competition coupled with higher borrowing costs. Finance and insurance revenues have limited direct costs and, therefore, contribute a disproportionate share of operating profits.

Gross profit decreased by approximately \$782,000, or $2.8 \%$ from $\$ 28.4$ million to $\$ 27.6$ million from the first six months of 1996 to the first six months of 1997. Gross profit as a percentage of sales decreased from 17.4\% to $15.5 \%$ from the first six months of 1996 to the first six months of 1997 . The net decrease in gross profit as a percentage of sales resulted from the decrease in finance and insurance revenues coupled with slight decreases in used truck, parts and service margins in the California operations.

## Selling, General and Administrative Expenses

Selling, general and administrative expenses increased by approximately $\$ 716,000$, from $\$ 21.8$ million to $\$ 22.5$ million, or $2.5 \%$, from the first six months of 1996 to the first six months of 1997 . The increase includes $\$ 1.3$ million, that is attributable to the Colorado locations. This increase was offset by the decrease in first quarter truck sales commissions. Selling, general and administrative expenses as a percent of revenue were $13.3 \%$ for the first six months of 1996 and $12.6 \%$ for the first six months of 1997

## Interest Expense

Interest expense decreased by approximately $\$ 1.1$ million from $\$ 2.0$ million to $\$ 900,000$, or $54.9 \%$, from the first six months of 1996 to the first six months of 1997, primarily as the result of decreased levels of indebtedness due to the Company's initial public offering on June 7, 1996.

Income before Income Taxes

Income before income taxes decreased by \$584,000, or $16.9 \%$ from $\$ 3.5$ million to $\$ 2.9$ million from the first six months of 1996 to the first six months of 1997, as a result of the factors described above.

Income Taxes
As a result of the Company's initial public offering and termination of its subchapter $S$ tax status, the Company incurred $\$ 1.1$ million of income taxes during the first six months of 1997. The Company has provided for taxes at a $38 \%$ effective rate.

## LIQUIDITY AND CAPITAL RESOURCES

The Company's short-term cash needs are primarily for working capital, including inventory requirements, expansion of existing facilities and acquisitions of new facilities. These short-term cash needs have historically been financed with retention of profits and borrowings under credit facilities available to the Company.

In June 1996, the Company completed the initial public offering of 2,875,000 shares of common stock and received net proceeds of approximately \$32.1 million.

As a result of the initial public offering, working capital levels have generally increased. At June 30, 1997, the Company had working capital of approximately $\$ 17.4$ million, including, among other things, $\$ 15.1$ million in cash and cash equivalents, $\$ 18.2$ million in accounts receivable, $\$ 34.6$ million in inventories, and $\$ 579,000$ in prepaid expenses and other current assets, less $\$ 10.8$ million of accounts payable and accrued expenses, $\$ 7.5$ million of current maturities on long-term debt and $\$ 32.8$ million outstanding under floor plan financing. The aggregate maximum borrowing limits under working capital lines of credit with various commercial banks are approximately $\$ 6.0$ million. The Company's floor plan agreements with its primary lender limit the aggregate amount of borrowings based on the number of new and used trucks.

For the first six months of 1996, operating activities provided \$1.3 million of cash. Net income of $\$ 3.1$ million, a decrease in accounts receivable of $\$ 1.8$ million and provisions for depreciation, amortization, and deferred taxes totaling \$1.4 million more than offset increases in inventories of \$2.7 million and accounts payable and accrued liabilities of $\$ 2.3$ million.

For the first six months of 1997, operating activities provided \$10.1 million of cash. Operating increases included net income of $\$ 1.8$ million, decreases in accounts receivable, inventories and other assets of $\$ 4.9$ million, $\$ 4.3$ million, and $\$ 924,000$ respectively, and increases in depreciation and amortization and accounts payable of $\$ 1.3$ million and $\$ 896,000$ respectively. Operating decreases resulted from a decrease in accrued liabilities of $\$ 4.0$ million.

During the first six months of 1996, the Company used $\$ 4.3$ million for investing activities, primarily acquisitions of real estate related to the Oklahoma operations.

During the first six months of 1997, the Company used $\$ 11.0$ million for investing activities, primarily due to the acquisition of Denver Peterbilt, Inc., property and equipment additions related to the construction of the Pharr Perterbilt facility, and renovations of several existing facilities.

For the first half of 1996, net cash provided by financing activities amounted to $\$ 22.4$ million. Net proceeds from the Offering of $\$ 31.3 \mathrm{million}$, after direct expenses of the Offering of $\$ 781,000$, were partially offset by an increase of $\$ 9.6$ million in dividends paid to the $S$ corporation shareholder.

For the first half of 1997, net cash used in financing activities amounted to $\$ 5.5$ million. Payments on floor plan financing and reductions in notes payable balances more than offset borrowings on notes payable.

Substantially all of the Company's truck purchases from PACCAR are made on terms requiring payment within 15 days or less form the date of shipment of the trucks from the factory. The Company finances all, or substantially all, of the purchase price of its new truck inventory, and $75 \%$ of the loan value of its used truck inventory, under a floor plan arrangement with GMAC under which GMAC pays PACCAR directly with respect to new trucks. The company makes monthly interest payments on the amount financed but is not required to commence loan principal repayments prior to sale of new vehicles to GMAC for a period of 12 months and for used vehicles for a period of three months. At June 30, 1997, the Company had $\$ 32.8$ million outstanding under its floor plan financing arrangement with GMAC. GMAC permits the Company to earn, for up to $75 \%$ of the amount borrowed under its floor plan financing arrangement with GMAC, interest at the prime rate on overnight funds deposited by the Company with GMAC.

Backlogs

The Company enters firm orders into its backlog at the time the order is received. Customer orders are typically filled in 75 to 90 days and customers normally place orders on that basis. However, certain customers, including fleets and governmental entities, typically place orders six months to one year in advance of their desired delivery date. The Company in the past has typically allowed customers to cancel orders at any time prior to delivery, and the Company's level of cancellations is affected by general economic conditions, and customer business cycles. As a percentage of orders, cancellations historically have ranged from $5 \%$ to $12 \%$ of annual order volume The Company's backlogs as of June 30,1996 and 1997 , were approximately $\$ 92.0$ million and $\$ 113.0$ million, respectively. Backlogs increased due to increased order volume.

## Seasonality

The Company's business is moderately seasonal. Seasonal effects on new truck sales related to the seasonal purchasing patterns of any single customer type are mitigated by the Company's diverse customer base, including small and large fleets, governmental entities, corporations and owner operators. However, truck, parts and service operations historically have experienced higher volumes of sales in the second and third quarters. The Company has historically received benefits from volume purchases and meeting vendor sales targets in the form of cash rebates, which are typically recognized when received. Approximately $50 \%$ of such rebates are typically received in the fourth quarter, resulting in a seasonal increase in gross profit.

The Company's business, as well as the entire retail heavy-duty truck industry, is dependent on a number of factors relating to general economic conditions, including fuel prices, interest rate fluctuations, economic recessions and customer business cycles. In addition, unit sales of new trucks have historically been subject to substantial cyclical variation based on such general economic conditions. Although the Company believes that its geographic expansion and diversification into truck-related services, including financial services, leasing, rentals and service and parts, will reduce the overall impact to the Company resulting from general economic conditions affecting heavy-duty truck sales, the Company's operations may be materially and adversely affected by any continuation or renewal of general downward economic pressures or adverse cyclical trends.

Effects of Inflation
The Company believes that the relatively moderate inflation over the last few years has not had a significant impact on the Company's revenue or profitability. The company does not expect inflation to have any near-term material effect on the sales of its products, although there can be no assurance that such an effect will not occur in the future

PART II. OTHER INFORMATION

Item 1. Legal Proceedings
Not Applicable
Item 2. Changes in Securities
Not Applicable

Item 3. Defaults upon Senior Securities

Not Applicable
Item 4. Submission of Matters to a Vote of Security Holders
(a) The Annual Meeting of Shareholders was held on June 4, 1997.
(b) The following directors were elected to serve until the next Annual Meeting of Shareholders or until their successors have been elected and qualified:
W. Marvin Rush

Robin M. Rush
Ronald J. Krause
W. M. "Rusty" Rush

Joseph M. Dunn
John D. Rock
(c) (1) The director's in (b) above were elected by the following number of votes:

## NUMBER OF VOTES FOR

NUMBER OF VOTES WITHHELD
W. Marvin Rush Robin M. Rush Ronald J. Krause W.M. "Rusty" Rush Joseph M. Dunn John D. Rock

| $6,162,741$ | 2,756 |
| :--- | :--- |
| $6,163,197$ | 2,300 |
| $6,163,197$ | 2,300 |
| $6,163,197$ | 2,300 |
| $6,163,197$ | 2,300 |
| $6,163,197$ | 2,300 |

(2) The proposal to approve the adoption of the Company's 1997 Non-Employee Director Stock Option Plan (the "Plan") was approved as 5,592,258 shares of Common Stock were voted "For", 58,577 shares of Common Stock were voted "Against", 514,662 shares of Common Stock abstained from voting and 478,233 shares of common stock were unvoted
(3) Of the $6,165,497$ number of shares of Common Stock voting at the meeting, $6,163,187$ shares voted for the ratification of the appointment of the firm Arthur Andersen L.L. P. as the Company's independent accountants for 1997. The number of shares that voted against the ratification was 1,150 and the holders of 1,160 shares abstained from the voting.
(1)

Item 5. Other Information

Not Applicable

Item 6. Exhibits and Reports on Form 8-K
a) Exhibits

Exhibit
Number
11.1 Computation of pro forma earnings per share (filed herewith)
27.1 Financial data schedule (filed herewith)
b) Reports on Form 8-K

None

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

RUSH ENTERPRISES, INC.

Date: August 13, 1997

Date: August 13, 1997

By: /s/ W. MARVIN RUSH
----------------
Name: W. Marvin Rush
Title: Chairman and Chief Executive Officer (Principal Executive Officer)

By: /s/ MARTIN A. NAEGELIN, JR.
----------------------------
Name: Martin A. Naegelin, Jr
Title: Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)

INDEX TO EXHIBITS

EXHIBIT
NUMBER

- -----
11.1 Computation of pro forma earnings per share (filed herewith)
27.1 Financial data schedule (filed herewith)

RUSH ENTERPRISES, INC. AND SUBSIDIARIES
COMPUTATION OF NET INCOME AND PRO FORMA EARNINGS PER SHARE (IN THOUSANDS, EXCEPT PER SHARE AMOUNTS - UNAUDITED)

(1) This calculation is submitted in accordance with item 601(b)11 of regulation S-K although it is not required by APB Opinion No. 15 because it results in dilution of less than $3 \%$.

PRO FORMA EARNINGS PER SHARE

Pro forma income after provision for income taxes
Weighted average shares of common stock outstanding
Pro forma shares issued at offering price to pay undistributed S corporation earnings

Pro forma weighted average shares outstanding
Pro forma income per share
\$ 1,244 4, 319

439
4,758
--------
\$ 0.26
=======
\$ 2,144
4, 035
493
4,528
\$ 0.47
=========

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS OF RUSH ENTERPRISES, INC. FOR THE SIX MONTHS ENDED JUNE 30, 1997 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH 10-Q.

1,000

